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caution

Ebola Threat: Protecting Your Owners

By Sharon Scott, RRP

Recent nationwide hysteria resulting from the first case of the Ebola virus to be reported on U.S. soil jarred the traveling public, particularly when word surfaced that the earliest victim's nurse flew halfway across the country the day before she went to the hospital with symptoms. According to an article in the October-November 2014 AARP The News, "Germs in the News," by Julie Bain, millions of Americans are infected with antibiotic-resistant "superbugs" each year. Bain's list of illnesses might turn the stomach of the staunchest medical specialist. Here are her picks:

risk

science

hu

medical protection

infected

Chikungunya is a mosquitoborn disease and can be contracted in Africa, Asia, parts of Europe, the Caribbean and has migrated to Florida. Scientists are working on a vaccine, but wearing longsleeved shirts and full-length pants, plus a layer of mosquito repellent is the best type of protection for your owners/ members for now patients to avoid joining the more than deadly

570,000

estimated cases.

people Similar to Ebola in that it is transmitted through physical contact is warning MRSA, which used to be confined to hospitals but is now becoming common in gyms and sports facilities as MRSA-CA (community-acquired MRSA). COMMUNITY ACQUIRED MRSA is transmitted through physical contact with an infected person. Resort staff - particularly those working in housekeeping and activities- need to be reminded to wash their hands frequently and to keep any scrapes or cuts bandaged.

If your resort is in a wooded area, then Lyme Disease can be contracted through exposure to deer ticks. You might want to provide sample-sized insect repellant at the front desk and suggest that your outdoorsy minded visitors wear light-colored clothing if they're tromping through the flora. (Ticks will be more visible.)

And what about the frequent outbreaks

hemorrhagic

this virus can spread through any close contact and through food. The CDC says, "Norovirus spreads very easily and causes vomiting and diarrhea. There's no vaccine to prevent infection and no drug to treat it. Wash your hands often and follow simple tips to stay healthy...." The tips include such things as washing hands

of Norovirus on cruise ships? It turns out

emergency

with soap and water or using an alcohol-based hand sanitizer. Anyone on your team who handles food should especially be reminded of these basics.

Liberia Senegal

Bain advises that while the "freak-out factor" about Ebola is as high as it gets these days, the real risk is minimal. If anyone working at or traveling to your resort is at all likely to have visited Liberia, Guinea or Sierra Leone, then you might have something to worry about.

Sierra Leone

Furthermore, most of these contagions are spread through direct

contact with an insect or person; they have a short "shelf life" once they are outside the body

Nathan Bertram, MasterCorp's Director of ED&T, reassures both guests and housekeepers who may be overly concerned. "The purpose of a thorough general clean is to remove all evidence of prior human presence. During the cleaning process, housekeepers use gloves to remove trash and linens. Regardless of the situation, they consider all bodily fluids as hazardous and utilize Red Bag Handler procedures."

hazard symptoms MasterCorp encourages scheduled deep cleans and floor care, which increase the effectiveness of the weekly general cleans. Where a contagion is suspected or confirmed, the housekeeping managers work directly with resort management to develop an appropriate plan of action.

> One extra measure the resort may choose to take to reassure owners where a contagion is suspected is to use a hospital-grade sterilant and sporicide in the unit. "We suggest disinfecting bathroom and kitchen areas with our Ygiene 206 solution," says spokesperson from SpectraSan.

Sharon Scott is CEO of SharonINK, which handles writing, PR and marketing consulting to businesses involved in the timeshare industry, as well as providing editorial management for Resort Trades. Scott is a registered resort professional (RRP) and Chairman's League member of the American Resort Development Association (ARDA).

Faces & Places:

Dec. 2014

The resort manager's café: A gathering place for the timeshare industry's true insiders By Karen D'Agostino and **Sharon Scott, RRP**

Resort Trades was Media Sponsor for the October

Exchangers, Inc. (C.A.R.E.), held in Seattle earlier

meeting of The Cooperative Association of Resort

in the month. C.A.R.E. is a trade association assisting

member companies to utilize inventory and generate revenue through wholesale rentals while continuing to

offer expanded exchange and fulfillment options.

During the meeting, Advantage Travel COO Linda

Mayhugh was nominated to be the next C.A.R.E.

president. General members will cast their votes at

the Spring 2015 C.A.R.E. Conference being held in

IMPACT Direct Marketing, announced the company

moved to new digs in Scottsdale, Arizona. "As more

clients engage in our portfolio of products, services

and technologies, there is a need for a larger more

centrally located office to ensure we continue to

be a leader in direct response marketing arena,"

DAE (Dial An Exchange), the world's largest

says Jason Martinez, IM's Director of Corporate

Development. "Our expansion, revamped website,

and new products and service will provide additional

support to our organization as it continues to expand

privately-owned global timeshare exchange provider,

announced they have contracted with John Locher

& Associates to establish initiatives designed to

provide a variety of marketing solutions through





Operations Council.





Annapolis, MD in May 2015.

its capabilities in lead generation."









Resort Trades Publisher Tim Wilson and Managing Editor Sharon Scott, RRP, represented The Trades at the ARDA Fall Conference in Washington, DC in November. Each year, the conference's first day is absorbed by committee and council meetings which plan the association's activities for the coming year. More than 30 such meetings were attended by both committee or council members and nonmembers from among the 350-**@**ARDA plus attendees. Resort Trades is the Sole Media Partner of the Resort

Sole Media Partners of the Resort Operations Council





During the various networking events, the two spotted a number of old friends: Marty Kandel says he has moved to Orlando and launched a new company, PriceProtect Shield (USA) Corporation. For some time now Steve Zurawski has been with David Fries, RRP, at Sun Hospitality Resort Services. Fries tells us his housekeeping business has experienced amazing growth, now servicing resorts nationwide. One of timeshare's pioneers, Larry Gildersleeve, RRP, of Gildersleeve Partners, Inc., introduced us to CardConnect's VP of Business Development Josh Robinson. (CardConnect is a credit card service that accepts payments onsite, online, over the phone and on mobile devices.) Likewise new to the U.S. timeshare world, weholi (an independent global online market for timeshare owners to rent, exchange or sell worldwide for free) CEO Thorsten Wieting was a first-time ARDA attendee. Jordan Beckner of Fiberbuilt Umbrellas & Cushions continues to mobilize suppliers and vendors who are active in the industry. After serving as chairman of the Suppliers Council, he is now taking over the Construction & Design Council



membership analytics. John Locher was co-founder of RedWeek. According to Fermin Cruz, DAE's vice president Americas region, "John Locher is an integral part of our marketing team. We tap into John's expertise including his vast knowledge of member engagement tactics and conversion strategies to business intelligence analytics."





Notable speakers addressing the conference included the Honorable Eric Cantor, former House Majority Leader; former CNBC Chief Economist and Co-host of Squawk Box Marci Rossell and David Gregory. former host of Meet the Press.

The National Timeshare Owners Association (NTOA) has appointed BuyaTimeshare.com CEO Wesley Kogelman to its Advisory Board, as the group continues to expand its influence in the timeshare industry. "We are delighted to welcome

Wes onto our Advisory Board as we continue to grow the association and look to industry leaders to help us transform the requests of timeshare owners into improvements throughout the industry," said NTOA Chairman and CEO **Gregory Crist.**









SFX, a boutique timeshare exchange company. today officially announced the hire of Brad McDonald as president. McDonald brings more than 30 years of timeshare industry executive experience, having previously served as senior vice president of alliance and product development for Wyndham Worldwide Corporation: Exchange and Rentals. Most recently, he served as senior vice president of account management and product implementations at ICE (International Cruise & Excursions, Inc.)



The Independent Resort

Are you Sustainable?

By R. Scott MacGregor

In ecology, "sustainability" refers to how biological systems remain diverse and productive. As a social and business concept, sustainability relates to efforts to incorporate environmentally-friendly processes within homes, businesses, and communities. The premise is that conservation of environmental resources will help to sustain the livability of our planet. Over time, the term has been applied to more than just green initiatives; organizations have adopted the term to encompass policies and

To be sustainable, by definition the policy or practice must be long-term in application, efficient with physical, human and economic resources, and able to be consistently applied. A sustainable timeshare resort is one that can deliver an enjoyable and valuable ownership experience over the long term. It's more than just being green, although that's one of its many components. Resort sustainability involves financial, competitive, social, and legal considerations. And as with any metrics

we employ to measure our progress toward achieving goals, such considerations have to be observable and measurable to be manageable and meaningful. Of course, all resulting policies and concepts must comply with legal and regulatory guidelines, and provide a healthy, safe and fulfilling environment for the resort's employees, owners, and guests.

Financial sustainability is the ability to meet the resort's physical and operational needs. Its measures include the ability to pay all of the current year's financial obligations with the current year's revenues – no borrowing from reserves or next year's assessments – and fully-funded cash reserves for future maintenance and renovations. To meet the value test for its owners, these financial goals must be met with annual owner assessments that support the core value proposition of vacation ownership – better accommodations, delivered more efficiently than rental or whole-ownership options.



and communities. The premise is that conservation of environmental resources will help to sustain the livability of our planet. Over time, the term has been applied to more than just green initiatives; organizations have adopted the term to encompass policies and processes that are intended to produce positive environmental, economic, and even political, technological or interpersonal results over the long term. Timeshare resorts, in striving to meet their mandate to deliver a long-term vacation ownership experience that remains enjoyable an valuable, are great candidates for the adoption of the "sustainability" concept to guide and measure their efforts to fulfill those obligations. The hotel industry was an early adopter of the sustainability challenge, embracing



measure of where an investment in vacation ownership will yield the greatest bang for the buck. It has been fueled by the introduction of points as a vacation currency by the exchange companies and many developers and their growing acceptance by consumers, and by the transparency and immediacy of the Internet. This potent combination has given consumers a powerful tool to help guide their vacation investments more intelligently and predictably. The other side of that coin is that it stratifies many consumers into one of two groups – those viewing timeshare points as a commodity, and seeking to own the optimal amount at the lowest possible cost per point, and those looking for an ownership experience built around a particular destination, a place where the emotional value of ownership exceeds the financial value. For resorts, this means taking a long, hard look at how they're most likely to be perceived – as a highly-desirable destination or as a best-valuefor-the-money destination. Clearly, the optimal goal is to be both, but for many resorts that just isn't an achievable result. If their maintenance fees per point are higher than others, and they aren't a high-demand destination, their option is to reduce their maintenance fees which will probably result in them failing to meet the other tests of sustainability.

Overall, this commoditization of timeshare interests isn't a bad thing; it's inevitable in the modern environment, and it is forcing boards and managers to consider their core value proposition in the marketplace - low cost, high demand or both. It's only dangerous if a resort's leadership assumes the resort is something that it really isn't, and they pursue an operating strategy that will ultimately deliver less longterm value to its owners, or if too many resorts begin competing to be the lowest-cost option, driving resort quality downward. If a resort's maintenance fees are relatively high, it has to be a high-demand, unique destination where owners and guests perceive that their investment is in more than just accommodations; there must be an air of exclusivity or an emotional bond that merits its higher cost. If it can keep its maintenance fees relatively low, it must be able to maintain is physical, financial, and environmental integrity while providing a safe and supportive environment for its staff and guests, without special assessments. These considerations are doubly hard for smaller resorts and those located in highly seasonal markets due to their smaller economic base and/or concentration of value within a smaller portion of the year.

Other important measures of financial sustainability include rental and resale values. Rental rates that, on average, exceed the maintenance fee are an obvious indicator of strong ownership value. Strong rentals are critical as the resort's second most important source of revenues, and one of its primary channels for attracting potential new owners. Resale values reflect demand for the product and are the key indicator that an owner has exit options when they want or need to end their ownership. From the resort's perspective, it must have a sustainable outlet for the resale of the intervals it inevitably recovers. If it does, it can also implement policies to take deedbacks when appropriate and support its owners' resale efforts. Resorts that offer their intervals for \$0 or at giveaway prices are broadcasting that ownership there has little or no value, and are failing thereby to meet one of the core promises of the timeshare concept. That certainly isn't a sustainable course. Here's a hint: advertise the intervals at a higher price, indicate that prices are heading up, not down, and acknowledge that "reasonable offers will be considered."



Competitive sustainability is an extension of the rental and resale values and the overall value proposition of the resort. The resort must be among the more desirable destinations within its community to assure that those incoming revenues and new owners will continue into the future. Resorts that are actively monitoring and improving their standing in the many online peerreview and rating sites like TimeshareAdvisor and TripAdvisor and within other social media are those whose long-term sustainability is most assured.

Traditional communication channels have always been important to a destination's social sustainability. A great reputation built by great "word of mouth" recommendations and written reviews in credible print and broadcast media are still important marketing tools. The marvels of modern communications have made social sustainability both easier to access and more important to the resort's identity. Managing the resort's online reputation, promoting its visibility in online rental channels, communicating with current and potential customers, and posting current, engaging content are some of the hallmarks of online social sustainability. But society's traditional marketing communication methods can't be forsaken. An engaged dialogue with our owners through electronic, written, spoken (remember what telephones are for?) and in-person communications support the social contract we have with our owners. When they bought a timeshare, they joined a community, and being a member of a strong community is one of those non-financial values that enhance the overall ownership experience.

The resort is also part of the community in which it is located; if it actively participates and contributes to that community, its social sustainability is enhanced. Resort managers should interact with the other resort and hotel managers in the community – and they'll probably be surprised at how supportive that group can be. Attendance at Chamber of Commerce functions

and city planning meetings, and participation in service organizations like Rotary, increase the resort's visibility and win friends and allies. For resorts that have the space or facilities, hosting meetings of the local innkeepers' or Realtors group, or even festivals, craft fairs or youth groups are valuable social and marketing opportunities.

Complying with local ordinances and with the association's governing documents, and potentially changing them to meet the changing times are examples of legal sustainability. At the municipal level, this involves being engaged in local zoning and planning initiatives. Some resorts have sunset provisions in their declarations, or business charters that require renewal. Many resorts are now considering trust and points regimes to modernize and add flexibility to their use plans. Keeping abreast of changes and keeping the resort legally compliant and updated add to the likelihood that it will remain relevant as a valued vacation destination.

The ecological principles from which the sustainability concept grew remain a core component of the resort's strategy. There is ample guidance available in public media on environmentally-friendly "green" initiatives that resorts can employ to reduce costs, protect the environment, and appeal to modern consumer expectations.

Virtually every major task or program can be viewed through the lens of sustainability. In risk management, insurance policies must keep pace with the times. Imagining catastrophic events, which could be a legal event or failure of a major system as well as an act of God, is a form of visualizing sustainability Consider that cyberliability and employment practices coverages were, until recently, thought of as esoteric, and are now all but mandatory. Design is more than fashion; functional aspects like the support of wireless devices and gadgets, and comfortable public meeting spaces are at the top of consumer expectations. Is the resort's team - its board, management, staff, and suppliers -- going to be around forever, or are replacements being cultivated?

When thinking about their future, enlightened boards and managers use capital reserve plans and five or ten-year strategic plans to plot their course forward and anticipate challenges and opportunities. As resorts age, the needs and desires of their owners change, and their environments evolve, resort leaders must ask themselves: "Is this property sustainable? If so how do we keep it that way and if not, what are our alternatives?" As in an ecological system, all the elements of sustainability are interconnected, and a strategic plan must probe all of these elements. Short-term decisions yield only short-term results, and can often limit more valuable long term options. If a resort can't make decisions for the long-term, it may be that its longterm options are very limited. Adding the concept of sustainability into the planning process is a great tool for ensuring that the resort won't merely continue to exist, but that it is likely to thrive for years to come.



R. Scott MacGregor, RRP, is the former Chairman of the ARDA International Foundation Research Committee, and a principal in CaryMacGregor, a firm that specializes in delivering evaluation and diagnostic tools to timeshare resort associations, and the tools and resources needed to execute the resulting plan. He welcomes your comments and questions by telephone at (702) 279-1432 or by email at smacgregor@carymacgregor.com.

RESORT MANAGEMENT

Getting it Right:

An Interview with Loren Gallagher, President and CEO of Vacation Resorts International and Trading Places International

By Judy Kenninger, RRP

Following their purchase by Interval Leisure Group, Vacation Resorts International and Trading Places International, two of the industry's leading resort management companies, moved into a common headquarters in Lake Forest, California. Loren Gallagher, who serves as president and CEO for both firms, recently sat down with **Resort Trades** to discuss best practices in resort management and how the two companies are benefiting from the chance to compare techniques and systems.

RT: How is it working to have two, previously competing, companies share one headquarters?

LG: We quickly realized that we had a great

opportunity to conduct side-by-side comparisons of our differing business models. For example, we studied how each team prepared for association board and annual meetings. We adopted the best ideas of each company, and we now have a "best practices" approach to our meeting preparations. Our board members benefit because the meeting work product is extensive, complete, and delivered timely and our post-meeting followup is carefully documented and reported. This process reduces the length of board meetings and facilitates more fluid decisionmaking by board members. VRI and TPI share a common set of values that govern our work flow and work product. Although our approaches were different, we shared a common goal - to serve our owners and boards in a timely, efficient, and thorough manner. Our senior leadership teams are highly experienced and veterans of the timeshare footprint. This collective experience

RT: You mention the importance of good, regular communications. What specifically do you mean by that?

is routinely applied for the benefit of our board

members and timeshare owners

LG: Sometimes we become so absorbed by our daily work that we overlook the critical importance of communication—with our owners, our boards, and with one another. We must recognize that consistent communication with our board members regarding even mundane aspects of our management efforts improves their ability to become effective decision-makers during board meetings, and they greatly appreciate it.

It is also important that we routinely recognize our employees' achievements and success stories. Our corporate growth and the addition of new team members have required us to find new ways to share information.

We have developed an internal "best practices" communication policy that combines the old with the new. Sometimes, an email is simply the wrong method--you just need to pick up the phone and call someone. Direct communication is often preferred because it is more personal than sending an email. "Direct" includes, at times, a quick telephone call and, other times, getting up from your desk and walking down the hall to discuss a key topic with another team

member. Direct communication reduces the possibility of mixed message that often accompanies an email.

In a busy work environment and a sense that "everyone needs to receive my message," the number of daily emails in the "In" box can quickly become excessive. We encourage our team members to stop and think before hitting the "send" button. Is this email necessary? Do I need to copy everyone listed in the original distribution? Does the sender expect me to respond at all?

We take our owner communications very seriously. We continually train our on-site teams in principles and techniques of customer care and service. We conduct special sessions each week at our managed resorts where owners and guests can meet and greet the on-site management team and explore answers to all their resort and vacation program questions. We take full advantage of every regularly-scheduled association owner mailing to include information and "extras" that will further enhance the vacation experience.

Loren Gallagher on left with Interval Leisure
Group Chairman, Craig Nash

RT: It seems every resort in the industry is facing the same issues, one of them being an aging owner base. What are VRI and TPI doing to help resorts deal with this?

LG: It has been difficult for us to observe the aging of our owners who have been happy timeshare owners for the past several decades but who have reached a time when they can no longer enjoy their vacation. In some instances, we have developed site-specific resale programs. In other instances, we've created policies for adoption by the board that authorize the transfer of title to the association and that relieve the owner from the continuing maintenance fee obligation. This is a complicated challenge, not just to VRI and TPI but to the entire timeshare industry. Although we are finding solutions on a limited basis, we are fully engaged and committed to finding broader

solutions. In the interim, our senior executive group will continue to proactively work to limit the "transfer company" challenge that has plagued our industry in recent years and taken unfair advantage of our aging owners.

We are sensitive to chain-of-title issues and encourage our boards to adopt a reasonable deed-in-lieu of foreclosure policy. Some board members will argue that the association has no need for more weeks in its name if it can't sell the ones that it already owns. The weakness of that decision rests with the high cost of foreclosure once the owner loses the willingness to execute a deed-in-lieu or can no longer be found. These policies typically require the owner to be current in payment of maintenance fees and pay one additional year of maintenance fee to qualify for deed-in-lieu consideration. We understand that many aging owners are unable to sell or gift their timeshare and face the temptation to simply abandon it. Our "best practice" is to work with this owner to find solutions.

We are very focused as a company on resale solutions and have created very successful resale programs on both local and regional levels. And, we have raised the bar on our resale strategy sessions to include the possibility of making legal adjustments to historical governing documents to create greater vacation flexibility with much improved appeal to today's timeshare consumer. More than ever before, it is time for the industry, and VRI/TPI, to "think outside the box" and that is an area where our teams truly excel!

RT: Are there any areas where you think VRI and TPI are getting it right?

LG: That is a loaded question, right? Admittedly, we've learned many important lessons in our 30+ years of timeshare management focus but I can now state unequivocally that we get a whole lot more right than we get wrong! Our best practices all boil down to one simple truth: people who trust us with their dollars deserve to receive the benefit of their bargain. If we don't smile when they arrive, we have failed. If we don't provide a clean room, we have failed.

If we don't continually educate our owners how to get the most from their vacation ownership so they understand the opportunities, we have failed.

The best practices are ones that ensure that our owners receive the full benefit of the vacation bargain they purchased. Great service and friendly smiles by resort staff can often make up for aging room décor, floor plan, and size. In this age of social media, unthinking staff can hurt your resort's reputation in an instant. Now, more than ever, we have to get it right the first time.



Judy Kenninger RRP is a Brownsburg, Indiana-based writer and communications consultant who has worked in the shared ownership industry for nearly two decades. F III F b

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- --James R. Danz, RRP, Timeshare Marketing Professional
- "We have been very pleased with Sharon's writing capability. She's a great
- --T.L. Spencer, CEO and COB, and Wes Spencer, Timeshare Sales & Marketing **Professionals**



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EMPLOYMENT



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A premier timeshare Exchange Company is growing again. We do NOT sell timeshare. We do sell Exchanges. We are one of the largest, independently owned Exchange Companies in the world looking for experienced sales individuals (strong consideration given to Spanish speakers) that can manage both inbound and outbound customer calls, as well as sell to our existing membership base while maintaining the award winning customer service focus that sets us apart from others in our industry. The right individual for this position must be able to work in an environment that requires commitment and accountability but offers an enthusiastic team approach in return. Great benefits include Vacation, Medical, Dental, Vision and 401K. If you would enjoy finding solutions to our member's vacations needs and have the drive to be a part of a growing company then we'd love to talk to you! To apply please send resumes to mireya.corona@daelive.com.

EMPLOYMENT

Call Center wants to Grow Package Sales. Are you the ONE?

A fast grown, extremely diverse marketing company in the Southwest US is looking for a key person to head up package sales for our organization. We currently have a really solid customer service and travel fulfillment team and we need to move to the next level by offering travel package sales. Must have call center experience, be able to build packages, have a sales background, and work really well with great people. Call Matt at 844-273-5673.

Immediate Openings!

Immediate openings with the nation's largest and oldest travel club company. We are now looking to open 4 new offsite locations and 6 new road shows this Spring and Summer. We also have several existing locations and dozens of distributors that are looking to expand in various parts of the country. Terrific product and pay plan for the right professionals. Be part of the industry that's taking over from timeshare. Email or fax resume to Bill at mrktg01@yahoo.com or (f) 877-281-3652 (m) 877-281-3649 or call 888-597-6722

INVENTORY FOR SALE

If you have an experienced sales team and want to save money, CONTACT US

If you have an experienced sales team and looking to save money, We Have: Low Cost RCI Points Platinum Resorts Inventory, 45 day closing & membership - Trained Customer Service Staff, Online database with Sales, Inventory and Contract Management, Low Fee Credit Card Processing / Instant Credit Approval Available. Call or email Cliff today 936-524-7665 or cliff@pawlikconsulting.com

INVENTORY FOR SALE



Choice Properties, Inc. is looking for experienced marketing teams and individuals looking to join our team. RCI Points affiliated Deeded inventory. IN HOUSE MARKETING Travel Club Barclay credit card Financing Unlimited use of online contract software. Sell the same product as the major developers for a fraction of their price. Call today to secure your location. Call Rob 936-499-6224 or e-mail Rob@echoiceproperties.

OTHER



Executive Quest

Keep up with what is happening in the Industry by subscribing to the monthly newsletter written by Keith Trowbridge and published by Executive Quest, Inc. Go to www.execq.com and click Subscribe on our Home Page.



DIRECTORY LISTINGS

Remember our Management & Operations (MANDO) magazine? In 2012, MANDO was folded into the "mothership," the Resort **Trades** news journal because of the overlap in readership and content.

Since this is the only print publication mailed to Every Resort, **Every Month**, as well as to 5,700+ recipients whose interests range from resort development, sales and marketing and

HOA management to procurement of goods and services for resorts, we are delighted to **add the MandO Directory**. This new section will appear monthly and will attempt to list every resort management company operating in the timeshare industry we can identify.

If you notice any errors or omissions from this list, please write to SharonINK@TheTrades.com.

Allegiant Management, LLC - Winter Park, CO

Aqua Hospitality - Honolulu, HI

Cunningham Property Mgmt Corp. - Siesta Key, FL

Defender Resorts, Inc. - Myrtle Beach, SC

Diamond Resorts International - Las Vegas, NV

Escapes - Lakeland, FL

Festiva - Patton Management - Asheville, NC

Gold Key Resorts - Virginia Beach, VA

Goodmanagement - Newport News, VA



Grand Pacific Resort Management

5900 Pasteur Ct Ste 200 Carlsbad, AZ 92008 USA Phone I: 760-827-4181 FAX: 760-431-4580

Email: success@gpresorts.com Website: www.gprmgt.com

Contact: Nigel Lobo

Web: www.gprmgt.com

Specialty: Grand Pacific Resort Management (GPRM) will bring over twenty years of best practices and operational excellence to your resort. Currently serving over 60,000 ownerfamilies every year at resorts ranging in size from under 50 units to over 300 units in the United States and Canada, Grand Pacific's signature Owner Engagement strategy will help your resort reduce delinquencies, deliver excellent rental results, and establish a successful resale solution. We manage to your existing budget with a passion for keeping maintenance fees low and quality top notch via our Preventive Maintenance (PM) Program and "owner-centric" Service Culture. For a complimentary analysis and consultation please contact Sherri Weeks at sweeks@gpresorts.com or (760) 827-4190.

High Point Hospitalty - Winter Park, CO

ICS Management Corporation - Houston, TX

Landex Resort Management - Lehigh Acres, FL



Liberté Resort Management Group

10681 Gulf Blvd., Ste. 207 Treasure Island, FL 33706 USA Ph I: 800-542-3648 Ph 2: 727-360-2006 Email: liberteceo@tampabay.rr.com Website: www.libertemanagement.com Motto: "From NEW to LEGACY Resort Management"

Specialty: Vacation Management Services

- o 21 plus years in TS Mgt industry
- o Full Service Resort Management
- o Financial Budgeting, Reporting & Analysis
- o Owner Communications
- o Sales, Re-sales, Rentals & Marketing
- o Board support & training
- o Legacy Resort Transitions
- o Difficult & mixed use Resort Specialist
- o Consulting & Mentoring projects coordinator o Still Managing 100% of original T.S. Resorts

(over 21 years)

"We have been the best choice for nearly any fit for more than 2 decades".

See what our Clients have written at www.libertemanagement.com and click TESTIMONIALS.

Marriott Vacations - Panama City, FL

Narveson Management - Pequot Lakes, MN

Pacific Monarch Resorts - Anaheim, CA

Raintree Resorts - Houston, TX

Resort Properties, Inc. - Sarasota, FL

ResortCom International LLC - San Diego, CA

SPM RESORTS

www.SPMResorts.com (843)238-5000

Since 1979, SPM Resorts, Inc. has provided full-service professional management services to timeshare resorts, and we have helped many associations restructure the management of their resorts with great success.

Starwood Vacation Ownership - White Plains, NY

Tapestry Resorts/resortcom - San Diego, CA

The Alderwood Group/Geo - Big Bear Lake, CA

The Noble Company - Myrtle Beach, SC

TJW Management - Daytona Beach, FL

Tricom Management, Inc. - Anaheim, CA

vacation resorts international

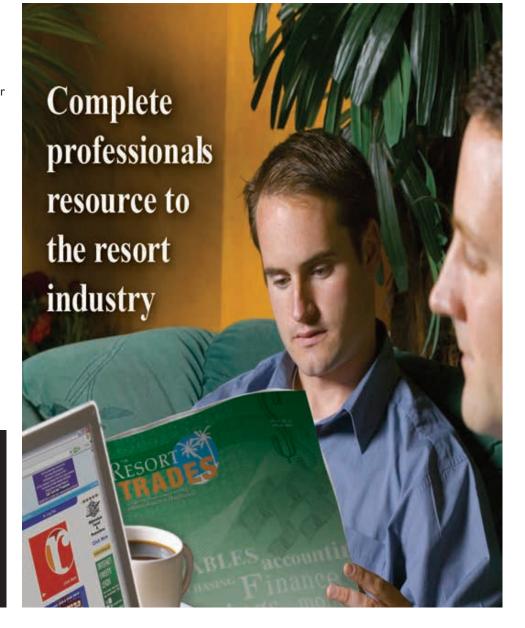
Vacation Resorts International

www.vriresorts.com (863)287-2501

Vacation Resorts International (VRI) is a full-service timeshare management company providing 33 years of innovation, success, best practices, and solutions to over 120 resorts throughout the United States. We have the resources and solutions to generate income for your resort through rentals, resales, and collections. We invite you to discuss your needs with us today! Please contact lan Samson at 863.287.2501 or jan.samson@vriresorts.com.

Wyndham Vacation Resorts - Troy Hills, NJ

Zappa Management - Maple Grove, MN



NEW FOR YOU!

Special Directory Listing section for our Management companies!

This is were you get FOUND!





C.A.R.E. (Cooperative Association of Resort Exchangers) is recognized as the vacation industry's premier forum for inventory exchanges as well as the exchange of ideas, best practices, and information about products and services to help members grow their business.

Join the Exchange and make the CARE Connection by calling 1-800-636-5646 or visit us at www.care-online.org.



C.A.R.E. MEMBERS INCLUDE: RESORT DEVELOPERS • PROPERTY MANAGERS • SERVICE PROVIDERS • TRAVEL CLUBS • TRAVEL AGENCIES • WHOLESALERS





Meridian Financial Services is a sophisticated third-party collection agency able to service whole and partial portfolios.

Services include:

- Full-Service Collection Agency for Domestic and **International Clients**
- No-Cost-to-Client Recovery Program
- Customized Industry Collection Strategies
- Credit Reporting
- Skiptracing
- Online Services
- Credit & Collection Consulting

Meridian is a veteran of the vacation ownership industry. We understand the impact of bad debt, as well as the importance of keeping your owners' accounts current, and preserving their confidence in the purchase decision.



To learn, at no cost, how Meridian can work for you, please contact:

Greg Sheperd, president, at 866.294.7120, extension 6705; GSheperd@merid.com

Zaida Smith, vice president, international sales, at 866.294.7120, extension 6747; ZSmith@merid.com

SUPPLIER DIRECTORY

ARCHITECTURE AND INTERIOR DESIGN



CREATIVE DESIGN CONCEPTS

Creative Design Concepts, Inc.

2245 First Street, Suite 106 Simi Valley, CA 93065 USA

Phone I: 805.583.0722 FAX: 805.583.0279

Email: administration@cdcsv.com Website: www.cdcsv.com

Specialty: Creative Design Concepts is a turn-key Interior Design and Purchasing firm based in Simi Valley, California. We specialize in the Vacation Ownership and Hospitality Industries, and have been providing outstanding interiors for our clients for over 20 years. Our extensive experience and broad knowledge allow us to offer a competitive advantage to our clients. All staff members are seasoned

budget demands, design needs and on-time delivery requirements.

BUSINESS INTELLIGENCE

professionals who understand the importance of



CustomerCount

3925 River Crossing Parkway, Suite 60 Indianapolis, IN USA

Phone I: 317-816-6000 FAX: 317-816-6006 Email: bobkobek@customercount.com

Website: www.customercount.com Specialty: CustomerCount is a flexible online customer feedback solution providing intuitive real time reporting, fast turnaround on updates, detailed and dynamic data gathering with comprehensive reporting for process improvement and customer loyalty to improve your bottom line.

It is the only feedback system designed specifically for the timeshare industry and is capable of segmenting satisfaction report data for any and all prospect, owner and guest touch points.

TrackResults Software

5442 South 900 East Suite 203 Salt Lake City, UT 84107 USA Phone I: 888-819-4807

Email: sales@trackresults.net Website: www.trackresults.net

Contact: Drew Reynolds

Specialty: TrackResults. All the KPI you ever need, available at your finger tips, in seconds not days.

· Secure web-based reporting software for your Sale Centers and marketers.

- · Web based Manifesting displays instant real-time results on your secure, private web-page. · Generate reports that focus on how to increase
- VPG on tours while reducing costs.
- · No installation, equipment or IT department reauired.

TrackResults in designed and managed by a team with over 50 years of resort industry experience to be easy to use, fool-proof and completely intuitive. TRS makes your sales and marketing data simple to analyze at a glance.

CERTIFICATE FULFILLMENT



Creative Marketing Incentive Group

2831 Camino Del Rio S., Suite 203 San Diego, CA 92108 USA Phone I: 800-619-6101 ext 316 Phone 2: 800-619-6101 ext 2

il: Info@creativemarketingincentives.biz Website: www.CreativeMarketingIncentives.biz Motto: Our reputation speaks loudly!

Specialty: Offering a large variety of custom marketing incentives, such as: Travel and Vacation Certificates, Cruise and Resort Getaways, Touch Mp4 Players, Digital Camcorders and a NEW 7" WiFi tablet, \$25 - \$300 Dining Certificates, \$50 and \$100 Gas and Grocery Rebates. Not only do we manufacture and fulfill all of our offers

Unlimited Incentives for one low monthly fee?

in-house, but we guarantee to protect the integrity of your promotions by not re-marketing to your customers....EVER! Why buy certificates in bulk or pay per certificate when you can just print or e-mail

CERTIFICATE FULFILLMENT



Perfekt Marketing

3015 S 48th St

Tempe, AZ 85282 USA Phone I: 602-453-3333 ext 4502

FAX: 602-453-3337

Email: tkelly@perfektmarketing.com

Contact: Tom Kelly

Specialty: Day drives and Minivacs for Vacation Clubs and Timeshare Resorts. Direct mail, Inbound or Outbound telemarketing, Radio and even T.V. Take control of your VPG today. All calls recorded for quality assurance. We are not a broker. Our dynamic staff produces 40k Day Drives annually, all generated in house. Call today and see how quick your business can grow beyond your expectations.

CLEANING SERVICES



Housekeeping Services

Jani-King International Inc.

16885 Dallas Parkway Addison, TX 75001 USA Phone I: 800-552-5264 Phone 2: 972-991-0900

Email: gsanchez@janiking.com Website: www.janiking.com

Contact: Gil Sanchez, Hospitality Division Director,

Specialty: Jani-King, the leader in contracted housekeeping services provides comprehensive cleaning services to the hotel/timeshare industry. The following list gives you an idea of our many areas of expertise:

- Unit Cleaning and Inspection
- Management and Supervision
- Laundry Operation and Linen Distribution
- Carpet/Floor Maintenance
- Kitchen/Amenity Inventory and Replacement
- Preventive Maintenance Program
- Post-Construction Clean-Up
- Initial/Deep Cleaning

"Jani-King takes care of your housekeeping needs so you can take care of what's really important. Your guests.



MasterCorp Inc.

3505 North Main Street Crossville, TN 38555 USA

Phone I: 800-489-1718 ext. 4403

FAX: 931-484-1775

Email: r.hale@mastercorpinc.com Website: www.mastercorpinc.com

Contact: Russ Hale

Specialty: Specialty: With over three decades of service, MasterCorp is the premier provider of housekeeping services to the resort timeshare

industry. MasterCorp is a trusted, professional partner with:

- The 7 Steps to Clean™ process
- Proven consistency
- A quality-audit readiness & inspection system
- The MasterMind™ housekeeping management app
- Staffing forecasting, recruiting, retention
- E-verify and staff background checks
- Integrated staff training & development • Laundry management
- · Carpet, upholstery and drapery cleaning
- · Detailed maintenance cleaning
- · Award-winning management
- · A culture of cleanliness, timeliness, & caring

"The Most Trusted Name in Resort Housekeeping"

CLIENT GENERATION

casablancaexpress

Casablanca Express

6300 Canoga Ave. Ste 550 Woodland Hills, CA 91367 USA Phone I: 800-370-9153 Ext 7102 FAX: 818-992-3400

Email: nick@casablancaexpress.com Website: www.casablancaexpress.com

Contact: Nick McClendon

Motto: Travel for less with Casablanca Express Specialty: Travel Premiums, Day Drives, Mini-Vacs, and Lead Generation. Over the last 30 years we have traveled over 2,000,000 passengers through our travel premiums and generated over 300,000 Mini-Vac and Day Drive tours for Vacation Clubs and Timeshare Resorts. Our competitively priced Accommodations with Airfare, Cruise, and Accommodations Premiums will increase response rates, boost show factors and raise your VPG. Our customer friendly fulfillment process and highly trained staff will minimize customer issues and enhance customer loyalty.



Marketing Decisions Inc.

774 Mays Boulevard Suite 9

Incline Village, NV 89451 USA Phone I: 775-831-9732 FAX: 775-831-5785

Email: dwagner@marketingdecisionsinc.com Website: www.marketingdecisionsinc.com

Website: www.ReportsPro.net Contact: David M. Wagner

Specialty: Outbound and Inbound Telemarketing Day Drives and Direct Mail Tours.

. Day Tours using Outbound Telemarketing or Inbound Direct Mail Clients on a Per Tour Cost

. MDI is starting its Eighteenth (18th) year in successful Client Generation.

- . MDI custom tailors high quality Client Generation Campaigns using qualified incentives to produce the most effective VPG.
- . MDI has a host of Custom designed, cost effective, successful premiums and vacation certificates.
- . Interactive Website for Manifest, Results, Projections, Disputes and Accounting of Weekly Tours. www.ReportsPro.net.
- . MDI has a custom Confirmation Letter Website.
- Our commitment to Federal, State and Wireless DNC Compliance is second to none, through proprietary websites.
- . Call David Wagner Today at, 775-831-9732, for a Confidential Marketing Analysis



Perfekt Marketing 3015 S 48th St

Tempe, AZ 85282 USA

Phone I: 602-453-3333 ext 4502

FAX: 602-453-3337

Email: tkelly@perfektmarketing.com

Contact: Tom Kelly

Specialty: Day drives and Minivacs for Vacation Clubs and Timeshare Resorts. Direct mail, Inbound or Outbound telemarketing, Radio and even T.V. Take control of your VPG today. All calls recorded for quality assurance. We are not a broker. Our dynamic staff produces 40k Day Drives annually, all generated in house. Call today and see how quick your business can grow beyond your expectations.

COLLECTION SERVICES



Blackwell Recovery

4150 North Drinkwater Boulevard, Ste. 200

Scottsdale, AZ 85251 USA Phone I: 800-451-0801 Phone 2: 480-214-2995 FAX: 480-281-3149

Email: kderry@blackwellrecovery.com Website: www.blackwellrecovery.com

Contact: Kyle Derry, Director of Operations and **Business Development**

Ca

Specialty: Blackwell Recovery offers a fresh approach to getting delinquent owners back on track by combining innovative technology solutions with a diverse set of efficient collection strategies. Blackwell is results-oriented and offers a recovery performance that is among the highest in the industry.

- Collections:
- Customized strategies designed for maximum recovery
- FDCPA and State Regulations Compliance
- Skip Tracing
- Bilingual Collections Staff
- Dedicated Compliance Officer
- PCI Compliant
- Leading edge technology and Disaster Recovery Outstanding References Available. Call or E-mail Kyle Derry today for Informational Packet.



Conrad Companies

476 West Vermont Avenue Escondido, CA 92025 USA Phone I: 800-8-CONRAD FAX: 760-735-5020 Email: info@conradco.com Website: www.ConradCo.com

Specialty: Providing a "one stop shop" for all aspects of receivable management, from point of sale to servicing, purchasing, default collections and litigation. Conrad is a group of companies headquartered in San Diego, CA for over 24 years. Conrad's success is characterized by its founding belief that "Every client is unique and vitally

The Conrad Companies consists of:

- Conrad Credit Corporation (CCC), a national collection agency
- Conrad Acceptance Corporation (CAC), a consumer finance and servicing company
- · Approval One, a state wide collection agency
- Conrad Asset Team, a company that provides litigation services

MERIDIAN Financial Services

Meridian Financial Services Inc.

1636 Hendersonville Rd Ste 135 Asheville, NC 28803 USA Phone I: (866)294-7120 FAX: (828)670-7462 Email: gsheperd@merid.com

Website: www.merid.com Contact: Gregory Sheperd Specialty: Industry specific receivables management

- services for timeshare/recreational real estate. • Loan Servicing
- Dues Billing Services
- Third Party Collections
- Multilingual
- Fixed Fees We pay all the costs
- All assessments (interest, late fees, costs of collections are paid to client).

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• Customized procedures.

COMPUTERS AND SOFTWARE



Advanced World Concepts Inc.

2237 Del Mar Scenic Parkway Del Mar, CA 92014 USA Phone I: 858-755-8877 FAX: 858-755-2754

Email: sales@prasystem.com Website: www.prasystem.com

Contact: Bill Chaffee

Specialty: The PRA System is the only reserve management plan preparation software that has been evaluated by a CPA firm for accuracy of calculations while meeting AICPA requirements for reporting. The system is designed to complement properties with different ownership formats and contribution calculations.

The system is Internet based for data access anywhere and delivers unique navigation, tracking, analysis tools, reports and charts that set the standards for reserve management. It guides the user to a desired solution without the need of software or accounting knowledge producing the most optimized contribution. What normally would take weeks to produce can now be done in hours. The conscientious and professional choice of Starwood Vacation Ownership, Club Melia, Welk Resort Group, Vacation Resorts International and Island One Resorts.

TRAC< Results

TrackResults Software

5442 South 900 East Suite 203 Salt Lake City, UT 84107 USA Phone I: 888-819-4807 Email: sales@trackresults.net

Website: www.trackresults.net Contact: Drew Reynolds

Specialty: TrackResults. All the KPI you ever need, available at your finger tips, in seconds not days. · Secure web-based reporting software for your Sale

Centers and marketers.

· Web based Manifesting displays instant real-time

- results on your secure, private web-page. · Generate reports that focus on how to increase
- VPG on tours while reducing costs.
- · No installation, equipment or IT department required.

TrackResults in designed and managed by a team with over 50 years of resort industry experience to be easy to use, fool-proof and completely intuitive. TRS makes your sales and marketing data simple to analyze at a glance.

DIRECT MAIL AND MARKETING



IMPACT Direct Marketing

16427 N. Scottsdale Rd, Suite410 Scottsdale, AZ 85254 USA Phone I: 844.253.3169

Email: agarcia@imdirectmarketing.com Website: www.imdirectmarketing.com

Contact: Aaron Garcia

Specialty: At IMPACT Direct Marketing, our goal is to help our clients get the greatest return on their Direct Mail and Promotions investment. We offer high performance technology from integrated tracking with real time access to program results, tracking customer acquisition, customer activity and retention while being aggregated with ROI analysis. Impact Direct Marketing provides free consultations that will help you create and manage more successful direct marketing campaigns. We have zero set up charges, and quick turnaround. If you need competitive pricing on Lead Generation, Direct Mail, Mailing Lists, Data Analysis, Online Lead Capture, Promotions and Premiums, Scratchers, Sweepstakes and Games, Call Tracking or Analytics contact our expert team to help you focus on what you do best: SELL!

DIRECT MAIL AND MARKETING



Perfekt Marketing

3015 S 48th St., Tempe, AZ 85282 USA Phone I: 602-453-3333 ext 4502 FAX: 602-453-3337

Email: tkelly@perfektmarketing.com

Contact: Tom Kelly

Specialty: Day drives and Minivacs for Vacation Clubs and Timeshare Resorts. Direct mail, Inbound or Outbound telemarketing, Radio and even T.V. Take control of your VPG today. All calls recorded for quality assurance. We are not a broker. Our dynamic staff produces 40k Day Drives annually, all generated in house. Call today and see how quick your business can grow beyond your expectations.



Savage Direct Marketing

215 3rd Avenue, Kirkland, WA 98033 USA Phone I: 425-822-8633 FAX: 425-822-8623

Email: pauls@savagedm.com Website: www.savagedm.com Contact: Paul Savage

Specialty: Marketing services include:

-Day-Drive Tour Generation -Mini-Vacation Programs

-Fly & Buy Mini-Vacation Programs

-Direct Mail Marketing -Email Marketing

-Owner/Member Referral Programs

-List Targeting/Acquisition

-Premiums Incentives

-Marketing Consulting

2013 Marketing Tour Generation Highlights...

"Day-Drive" tours now sold to you!

"Mini-Vacs" closing over 20%, with over \$2,900 **VPG**

"Fly & Buys" closing over 40%, with over \$5,200 VPG

"Owner-Member Referral" tours closing 30-40% plus!

Contact Paul Savage at 425-822-8633 or pauls@ savagedm.com today for a FREE No-Obligation Marketing Proposal and Recommendation

DISINFECTANTS/INSECTICIDES

STERI-FAB

Phone I: 800-359-4913 Website: www.STERIFAB.com Contact: Richard B. Jacobs Specialty: STERIFAB has had a storied history since 1967 as the only EPA registered product that is both a disinfectant and insecticide. This unique product kills bed bugs, viruses, mold, mildew bacteria, odors, lice, fleas and ticks. Registered for use in all 50 States, this ready to use product product dries quickly and will not stain. Available through a wide network of distributors, it is available in plastic pints, gallons and 5 gallon

ESCROW COMPANIES

vacation ownership

Stewart Vacation Ownership 3275 West Hillsboro Blvd. Suite 206 Deerfield Beach, FL 33442 USA Phone I: 954-418-4550 FAX: 954-418-4551 Email: lbasye@stewart.com Website: www.stewart.com Specialty: Because your title experience should be as pleasant as your location. At Stewart we strive to make the title and escrow process as relaxing as your development. Whether you're planning a new resort community or looking for smoother securitization and title insurance procedures, we will work with you to

- meet your exact needs. National title and escrow services for deeded and non-deeded developments
- Unrivaled, proven inventory control Trustee services
- Foreclosure services solutions

Title transfer solutions

EXCHANGE COMPANIES



Dial An Exchange LLC

7250 N 16TH ST STE 402, Phoenix, AZ 85020 USA Phone I: 800-468-1799 Phone 2: 602-516-7682

FAX: 602-674-2645 Email: Fermin.C@daelive.com Website: www.daelive.com

Contact: Fermin Cruz

Specialty: Simple, no fuss exchange service with a priority on personal service for the consumer. We offer members and business partners:

•A free membership option

•A Gold Advantage membership option

 24 hour access to live worldwide inventory Prepaid exchange voucher programs

Prepaid bonus week voucher programs

•Revenue share programs

•A Brandable exchange platform that can be used as a compliment to any internal exchange program



A Better Way to Exchange

Resort Travel & Xchange

521 College St., Asheville, NC 28801 USA Phone I: 828-350-2105 Ext. 4448 Email: cviolette@rtx.travel

Website: www.rtx.travel

Contact: Corina J. Violette, Director of Resort **Partnerships**

Specialty: Resort Travel & Xchange (RTX) is a timeshare and vacation ownership exchange company based in Asheville, N.C. RTX works with a number of resorts and developers to provide the best exchange options possible to its members. In addition to exchange services, RTX offers a number of travel benefits and discounts to members. Additionally, RTX provides low-cost benefits to partners including opportunities for rental income through assistance with resort inventory. RTX has approximately 60,000 members.

FACILITY MANAGEMENT



ABM Landscape & Turf Services

5028 Tampa West Blvd., Tampa, FL 33634 USA Phone I: (813)425-8435 FAX: (813)886-8448 Email: clay.blevins@abm.com

Website: www.abm.com

Specialty: From lovely landscaping and efficient parking to friendly doormen, clean restrooms and shuttle services... we enhance your guest's stay with our expert facility services. You can increase your resort's value through our topnotch care... whether you have one property or many... whether it's your property entrance and grounds, front desk, lobby, pool deck, restaurant, guest rooms, parking, or conference center, our technology enabled workforce will serve you well.

HOSPITALITY INTERIOR DESIGN



CREATIVE-DESIGN-CONCEPTS

Creative Design Concepts, Inc.

2245 First Street, Suite 106 Simi Valley, CA 93065 USA

Phone I: 805-583-0722 FAX: 805-583-0279

Email: sfizdale@cdcsv.com

Website: www.cdcsv.com

Specialty: Creative Design Concepts is a turn-key Interior Design and Purchasing firm based in Simi Valley, California. We specialize in the Vacation Ownership and Hospitality Industries, and have been providing outstanding interiors for our clients for over 20 years. Our extensive experience and broad knowledge allow us to offer a competitive advantage to our clients. All staff members are seasoned professionals who understand the importance of budget demands, design needs and on-time delivery

Diamond Resorts (Dec. sponsor) · Resort Trades



San

Francisco

Even after Cancer, my husband still thinks I'm HOT!

At 35, I had my baseline mammogram and didn't think anything about it. I had no family history and no issues, but the radiologist called. They wanted me to do an ultrasound. Then a biopsy. Then the radiologist gave me the diagnosis which was that I had cancer. They wished me "good luck." Nothing is good or lucky about cancer.

I worked at a deli and my husband worked as the produce clerk in a grocery store. We had little money. My doctor recommended a double mastectomy. Immediately I worried about my self image but my husband was simply amazing, providing understanding, love and care... and even admires my battle scar.

Like others, I experienced a host of hospitalizations, with three drains in my breast with complications. I had problems with chemotherapy ending with an allergic reaction and yet another hospitalization. Then an incisional hernia repair from the transflap

procedure. I did not know how we could possibly pay all these medical bills. I swore never to go to a hospital again.

On September 25, 2014, I did return to the hospital, but this time it brought me good news. I landed a job in the dietary department. I am starting to enjoy life. My husband still thinks I am "HOT." and thanks to Diamond Resorts and Send Me On Vacation, we get to go on a spectacular vacation to reunite the love and passion we once shared as a normal couple. I just know my new normal will be even better than the old one, because it will start out with a dream vacation!



Send Me on Vacation Mission

To Provide a much needed vacation to women with breast cancer who have undergone treatment and need a place to rejuvenate and heal their body, mind and spirit.



Go · Track Result

Travel To

Many women who have experienced treatment for cancer will tell you that when the

physical aspects of the battle end, the emotional struggles begin. The adverse effects of the treatment can leave women, their families and friends in shambles. We believe that an essential step in surviving this experience is to provide survivors with a well deserved vacation to CELEBRATE life!

If interested in becoming a member, donor or sponsor please contact us at membership@sendmeonvacation.org.

Fidelity National • Chicago Title • Monterey Financial • Dial An Exchange

SUPPLIER DIRECTORY

HOSPITALITY INTERIOR DESIGN



Hospitality Resources & Design Inc

919 Outer Road, Suite A Orlando, FL 32814 USA

Phone I: 407-855-0350 FAX: 407-855-0352

Email: rich@hrdorlando.com Website: www.hrdorlando.com Contact: Richard Budnik

Specialty: Hospitality Resources & Design is a licensed interior design firm with in-depth knowledge and experience in all segments of the hospitality industry. Their services include interior design, LEED AP, kitchen & bath design, purchasing, project management and installation. They are active members of ARDA and its Chairman's League where they have won numerous interior design awards for their creativity. Their mission as a company is to provide exceptional service and to exceed their client's expectations.

HOUSEKEEPING SERVICES



Housekeeping Services

Jani-King International Inc.

16885 Dallas Parkway Addison, TX 75001 USA Phone I: 800-552-5264 Phone 2: 972-991-0900 Email: gsanchez@janiking.com Website: www.janiking.com

Contact: Gil Sanchez, Hospitality Division Director Specialty: Jani-King provides housekeeping and cleaning services to timeshares/resorts worldwide. Jani-King is trusted by industry leaders for our commitment to owners and guests' satisfaction. Our superior quality control system ensures accountability on our side so that your resort receives unmatched service. Jani-King's approach to housekeeping provides our clients with multiple cleaning options:

- · Turn-Key Housekeeping Operations
- · Unit/Villa Cleaning
- · Unit/Villa Inspections Jani-King's QA Program
- · Housekeeping Management Services
- · Trained Supplemental Housekeeping Personnel -All Positions
- · Laundry Operations & Linen Distribution
- · Deep Cleaning Programs
- · Floor Care Programs
- Front-of House Cleaning Programs
- · Back-of-House Cleaning Programs
- "Partnering Through Housekeeping"



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3505 North Main Street Crossville, TN 38555 USA Phone I: 800-489-1718 ext 4403

FAX: 931-484-1775

Email: r.hale@mastercorpinc.com Website: www.mastercorpinc.com

Contact: Russ Hale

Specialty: Specialty: With over three decades of service, MasterCorp is the premier provider of housekeeping services to the resort timeshare industry. MasterCorp is a trusted, professional partner with:

- The 7 Steps to Clean[™] process
- Proven consistency
- A quality-audit readiness & inspection system
- The MasterMind™ housekeeping management app
- Staffing forecasting, recruiting, retention
- E-verify and staff background checks
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- Laundry management
- · Carpet, upholstery and drapery cleaning
- · Detailed maintenance cleaning
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- · A culture of cleanliness, timeliness, & caring

"The Most Trusted Name in Resort Housekeeping"

INSURANCE



Armstrong Timeshare Insurance Services

2780 Skypark Drive, Suite 440 Torrance, CA 90505 USA Phone I: 844-282-0068

Website: www.armstrongtimeshare.com Contact: Desmond Armstrong
Specialty: NATIONWIDE COMMERCIAL INSURÁNCE PROGRAM, including coastal wind & quake; loss control serivces; claim management services and a restoration program through our partnership with the worldwide leader in disaster recovery and property restoration, BELFOR USA. Armstrong has more than 30 years of experience working with timeshares and understands the complexities and unique exposures associated with timeshares and HOAs. Our ancillary services are designed to address the related items that drive the

cost of protecting against TIMESHARE/HOA risks. **LEAD GENERATION**



Perfekt Marketing

3015 S 48th St., Tempe, AZ 85282 USA Phone I: 602-453-3333 ext 4502 FAX: 602-453-3337

Email: tkelly@perfektmarketing.com

Contact: Tom Kelly

Specialty: Day drives and Minivacs for Vacation Clubs and Timeshare Resorts. Direct mail, Inbound or Outbound telemarketing, Radio and even T.V. Take control of your VPG today. All calls recorded for quality assurance. We are not a broker. Our dynamic staff produces 40k Day Drives annually, all generated in house. Call today and see how quick your business can grow beyond your expectations.

LENDING INSTITUTIONS CapitalSource

CapitalSource

5404 Wisconsin Avenue
Chevy Chase, MD 20815 USA
Phone 1: 301-841-2717
Phone 2: 800-699-7085
FAX: 301-841-2370 Email: jgalle@capitalsource.com Website: www.capitalsource.com

Contact: Jeff Galle Specialty: CapitalSource, a division of Pacific Western Bank is a commercial bank headquartered in Los Angeles, California. We lend to Resort Developers and Operators throughout the United States and Canada. With a resort portfolio of more than \$1 Billion, we are the leading lender in the resort industry. We provide \$5-\$30 MM inventory loans and \$10-\$60 MM hypothecation

loans. Knowledge of the industry and demonstrated financial strength differentiate us from our competition.

Merchants Accounts
Phone I: 877-281-3649 FAX: 877-281-3652

Email: mrktg01@yahoo.com Contact: Call Bill Bailey!

Specialty: We have a credit card processor for your every need. Direct relationship with merchant banks. We are not a third party processor or a



1706 Emmet St N Ste 2 Charlottesville, VA 22901 USA Phone I: 434-295-2033 ext. 17 Email: sbrydge@wellington-financial.com Website: www.wellington-financial.com Specialty: Wellington Financial has financed the timeshare industry without interruption since 1981. Specializing in receivables hypothecation, inventory and development loans of \$10,000,000 and up, we've funded over \$5 Billion with our group of lenders. Focused solely on lending to resort developers, we are the exclusive Resort Finance correspondent for Liberty Bank. With over 30 years of expertise in the vacation ownership industry, we lend to credit-worthy borrowers at attractive banks rates.

LIST SERVICES



IMPACT Direct Marketing 16427 N. Scottsdale Rd, Suite410

Scottsdale, AZ 85254 USA Phone I: 844.253.3169

Email: aswapp@imdirectmarketing.com Website: www.imdirectmarketing.com

Contact: Alexis Swapp

Specialty: One of our many specialties at IMPACT Direct Marketing is to provide our customers with success and profit from our direct response services. IMPACT Direct Marketing provides not only free data consultation that helps you acquire the best mailing list for your campaign but we will help you analyze your current data and provide you with proven techniques to select better data that gives you a higher ROI. We specialize in Consumer Mailing Lists, New Homeowner Lists, Specialty Mailing Lists, Premium Business Lists, Timeshare Owners, Occupant Mailing Lists, New Mover Lists, Basic Mailing Lists, Email Marketing, Online Lead Generation, and much more! We provide our clients with the most accurate direct mail lists that are available. We are all about helping you get the best possible response rate with successful results. So what's stopping you? Let our expert team help you focus on what you do best: SELL!

LOGISTICS/WAREHOUSING/ INSTALLATION/LIQUIDATION



Harding & Companies

Harding & Companies, Inc.

4106 Meander Place Suite 205

Rockledge, FL 32955 USA Phone I: 407-494-9307 FAX: 407-641-9928

Email: rodharding@hardingcompanies.com Website: www.hardingcompanies.com

Contact: Rod Harding

Specialty: Harding & Companies, Inc., is a full service solutions provider for FF&E liquidation, FF&E warehousing, FF&E distribution and FF&E installation. Harding & Companies, Inc., was founded to assist clients plan, manage, coordinate and implement effective and efficient logistical solutions in the Hospitality industry.

MARKETING



Creative Marketing Incentive Group 2831 Camino Del Rio S

Suite 203 San Diego, CA 92108 USA

Phone I: 800-619-6101 ext 316 Phone 2: 800-619-6101 ext 2

Email: Info@creativemarketingincentives.biz Website: www.CreativeMarketingIncentives.biz Motto: Our reputation speaks loudly! Specialty: Offering a large variety of custom marketing incentives, such as: Travel and Vacation Certificates, Cruise and Resort Getaways, Touch Mp4 Players, Digital Camcorders and a NEW 7" WiFi tablet, \$25 - \$300 Dining Certificates, \$50 and \$100 Gas and Grocery Rebates. Not only do we manufacture and fulfill all of our offers in-house, but we guarantee to protect the integrity of your promotions by not re-marketing to your customers....EVER! Why buy certificates in bulk or pay per certificate when you can just print or e-mail Unlimited Incentives for one low monthly fee?

Resort Trades Testimonial

I think the Trades has taken the lead in cutting edge reporting on isses that really matter to independent resorts.

R. Scott MacGregor of CaryMacGegor The Asset & Property Management Group, Inc

MARKETING



GBG & Associates 500 West Harbor Drive #822

San Diego, CA 92101 USA Phone I: 619-255-1661 FAX: 619-255-8597

Email: georgi@gbgandassociates.comWebsite: www.gbgandassociates.com

Contact: Georgi Bohrod

Specialty: GBG & Associates. Marketing and Public Relations Strategies and Implementation. GBG & Associates, lead by well known PR and marketing professional Georgi Bohrod and supported by the industry's brightest and most energetic talent will guide your business growth, provide a positive platform for new business development, increase awareness in your product and/or company and even provide prospects for sales. Specializing in the shared ownership industry for more than a quarter century, GBG & Associates has proven results in traditional and creative B2B and B2C marketing and public relations. Visit our web site for examples of press relations, advertising client and member/ owner newsletters, collateral materials, member upgrade programs and strategic planning for the shared ownership industry. Whether you need to introduce your company, educate your client base, strengthen your positioning or develop a new campaign, we know how to make it work. Call (619)255-1661 or visit our web site at www. gbgandassociates.com.

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MARKETING DECISIONS INC

Marketing Decisions Inc.

774 Mays Blvd. Ste 9 Incline Village, NV 89451 USA

Phone I: 775-831-9732 FAX: 775-831-5785 Email: dwagner@marketingdecisionsinc.com

Website: www.marketingdecisionsinc.com

Website: www.ReportsPro.net Contact: David M. Wagner

Specialty: Outbound and Inbound Telemarketing

Day Drives and Direct Mail Tours.

. Day Tours using Outbound Telemarketing or Inbound Direct Mail Clients on a Per Tour Cost

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MDI custom tailors high quality Client Generation Campaigns using qualified incentives to produce the

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. Interactive Website for Manifest, Results, Projections, Disputes and Accounting of Weekly Tours. www.ReportsPro.net.

MDI has a custom Confirmation Letter Website. Our commitment to Federal, State and Wireless DNC Compliance is second to none, through

proprietary websites. . Call David Wagner Today at, 775-831-9732, for a Confidential Marketing Analysis



SML Marketing LLC 162 South Peninsula

Daytona Beach , FL 32118 USA Phone 1: 386-265-4975 FAX: 386-469-0253

Email: smlmarketingllc@aol.com Website: www.smlmarketingllc.com Contact: Laurie Borasky, Susan Yost, Michelle

Carrasquillo Specialty: We provide marketing services for all call does it all service brings all partners under one house for easy management and better control. No need for large on site marketing staff, Once SML is on the team everyone's eyes are on the bottom line. We have marketing programs this year that have seen costs of marketing at 17% thru our out of

the box marketing programs. Offering: Mail programs Premiums Smart Circle cards Vendor management Telemarketing solutions Referral marketing Consulting services

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2100 Principal Row, Suite 405 Orlando, FL 32837 USA Phone I: 800-364-7681 Website: www.dogipot.com Contact: David Canning

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Resort Trades Testimonial

The Resort Trades publication is an integral part of our B2B marketing and advertising campaigns. Travel Incentives and Tour Generation are highly competitive industries and the Resort Trades have helped us maintain our competitive edge by working with us on desired ad placement, last minute changes as well as pre and post ARDA marketing campaigns.

Randy Fish, ARP -Vice President of Marketing, Holiday Travel of America

PREMIUMS AND WHOLESALERS



Creative Marketing Incentive Group

2831 Camino Del Rio S, Suite 203 San Diego, CA 92108 USA Phone I: 800-619-6101 ext 316 Phone 2: 800-619-6101 ext 2

Email: Info@creativemarketingincentives.biz Website: www.CreativeMarketingIncentives.biz Motto: Our reputation speaks loudly! Specialty: Offering various types of marketing incentives such as Travel and Vacation Certificates, Cruise and Resort Getaways, Touch Mp4 Players & Digital Camcorders, \$25 - \$300 Dining Certificates, \$50 - \$100 Gas and Grocery Rebates. We manufacture and fulfill all of our own offers in-house. Our reputation speaks loudly. We protect the integrity of your promotions by not re-marketing to your customers, EVER! Why buy certificates in bulk when you can just print and email Unlimited Incentives without having to pay per certificate?

Resort Trades Testimonial

Over the past three years I have advertised with the Resort Trades several times. On each occasion the response has exceeded expectations. Our current ad has generated over ten viable employee prospects in less than 36 hours. Kristie and Jack are simply the best to work with. They know this business and add excellent expertise in designing and writing ads. Thanks Resorts Trades.

Steve Drummond President of Destiny Resorts, Inc.

PREMIUMS AND WHOLESALERS

INTERNATIONAL MARKETING **IMPACT** International Marketing 349 S. Lake Havasu Ave, Suite 104 Lake Havasu City, AZ 86403 USA

Phone I: 844.471.8758 Email: acox@iimgroup.com Website: www.iimgroup.com Contact: Abby Cox

Specialty: IMPACT International Marketing is a leading provider of products, services, and technology platforms for direct response marketing campaigns online or off. IMPACT offers one of the most diverse selections of marketing services and products in the travel industry. Learn more about our Gas, Grocery, Dining, Shopping and Entertainment Rewards, Travel Incentives, Gift Cards, Rebates, Funware options such as Instant Win, Drawings, Sweepstakes, as well as Scratch and Claim Games. We have the direct access through our proprietary API feed of over 200,000 name brand hard premiums ranging from low cost incentives to high end technology. Our redemption platforms can process and single incentive or allow customer to select from a list targeted to your demographic. Our comprehensive understanding of promotional marketing and proven methods to engage consumers will result in the behavior you want and will only enhance your ROI. Contact us

Resort Trades Testimonial

Thank you for everything, we are starting to get responses to our Ad already!

Warren Smith, Vice President, Cranberry Waterfront Suites

PREMIUMS AND WHOLESALERS



SML Marketing LLC

162 South Peninsula Daytona Beach, FL 32118 USA Phone I: 386-265-4975 Phone 2: 386-469-0253 Email: smlmarketingllc@aol.com Website: www.smlmarketingllc.com

Contact: Laurie Borasky, Susan Yost, Michelle

Carrasquillo

Specialty: We provide marketing services for all companies in need of prospect generation. Our one call does it all service brings all partners under one house for easy management and better control. No need for large on site marketing staff, Once SML is on the team everyone's eyes are on the bottom line. We have marketing programs this year that have seen costs of marketing at 17% thru our out of

the box marketing programs.

Offering: Mail programs Premiums Smart Circle cards Vendor management Telemarketing solutions Referral marketing Consulting services

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The Sheet People 5490 VICTORIA PL Crown Point, IN 46307 USA Phone I: (219)756-7000 Email: gdt@jorsm.com

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SUPPLIER DIRECTORY

PUBLIC RELATIONS



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Email: georgi@gbgandassociates.com Website: www.gbgandassociates.com

Contact: Georgi Bohrod

Specialty: Public Relations and Positioning Strategy, Placement and Distribution Management In today's shared ownership arena, there is one Public Relations group which stands out in its ability to guide and manage business growth, create a positive platform for new business development and increase awareness for management companies, business services, products and resort developers. GBG & Associates is led by Georgi Bohrod, RRP to support the industry's brightest and most energetic talent and seasoned professionals. Specializing in the shared ownership industry for more than a quarter century, GBG & Associates provides resources and spearheads tailor-made comprehensive B2B or B2C strategic plans incorporating both traditional and new media by managing the many moving parts which are part of an effective, comprehensive public relations program.

PUBLIC RELATIONS & MARKETING



SharonINK PR & Marketing

8776 E Shea Blvd Ste B3A-306 Scottsdale, AZ 85260 USA Phone I: 310-923-1269 Email: Sharon@SharonINK.com Website: www.Sharon@SharonPR.com Contact: Sharon Drechsler-Scott, RRP Specialty: If your company does business in the timeshare industry, we can help you reach your customer through both conventional online/offline publications and the use of social media. Our public relations and marketing services are provided by a veteran of more than twenty years' vacation ownership resort industry experience. Owner and CEO Sharon Drechsler-Scott, contributing editor for Resort Trades, knows the industry intimately and has an extensive writing portfolio. Her articles have appeared in Developments magazine and Resort Trades' Management & Operations, to name a few. She is a Registered Resort Professional with

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Email: jpowers@PowerOfConcord.com Website: www.PowerOfConcord.com Contact: Joy T. Powers, 1-321-293-0293, Director of Business Development US and Canada Specialty: Since 1988, Concord has been the industry leader for both loan receivables and maintenance fee servicing. Concord's strong emphasis on utilizing technology to obtain efficiency, accuracy and flexibility helps developers, resort operators and HOAs achieve greater success. Servicing & Early Collections:

- Billing & payment processing
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• FDCPA and State Regulations Compliance Outstanding References Available. Call or E-mail Joy Powers Today for Informational Packet.

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acation Condos.com

VacationCondos.com I Vance Gap Rd Asheville, NC 28805 USA Phone I: 855-826-6361

Email: info@vacationcondos.com

Specialty: VacationCondos.com was developed as a rental program to assist timeshare owners and Home Owners Associations with offsetting the costs of ownership. As the owner rental program has grown, so has the list of services VacationCondos. com offers. Through a core database of more than 100,000 renters and an extensive global distribution network, VacationCondos.com assists with empty and unused inventory, delinquent inventory, and unused owner inventory, generating revenue and helping your business' bottom line.

RESERVE STUDIES



Advanced World Concepts Inc.

2237 Del Mar Scenic Parkway Del Mar, CA 92014 Phone I: 858-755-8877 FAX: 858-755-2754

Email: sales@prasystem.com Website: www.prasystem.com

Contact: Bill Chaffee

Specialty: PRA Consultants are certified reserve professionals licensed and trained in implementing the PRA System for preparing the highest quality

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RESORT MANAGEMENT



Grand Pacific Resort Management

5900 Pasteur Ct Ste 200 Carlsbad, AZ 92008 USA Phone I: 760-827-4181 FAX: 760-431-4580

Email: success@gpresorts.com Website: www.gprmgt.com Contact: Nigel Lobo

Specialty: Grand Pacific Resort Management (GPRM) will bring over twenty years of best practices and operational excellence to your resort. Currently serving over 60,000 owner-families every year at resorts ranging in size from under 50 units to over 300 units in the United States and Canada, Grand Pacific's signature Owner Engagement strategy will help your resort reduce delinquencies, deliver excellent rental results, and establish a successful resale solution. We manage to your existing budget with a passion for keeping maintenance fees low and quality top notch via our Preventive Maintenance (PM) Program and "owner-centric" Service Culture. For a complimentary analysis and consultation please ontact Sherri Weeks at sweeks@gpresorts.com or (760) 827-4190. Web: www.gprmgt.com

Resort Trades Testimonial

Please redirect my Resort Trades Magazine subscription to the new address. Many thanks for your help with that, I would not like to miss my favorite magazine.

JÖRG C. HEYER, CHA, LCAM

RESORT MANAGEMENT



Liberté Resort Management Group

10681 Gulf Blvd., Ste. 207

Treasure Island, FL 33706 USA Phone I: 800-542-3648 Phone 2: 727-360-2006

Email: liberteceo@tampabay.rr.com Website: www.libertemanagement.com Motto: "From NEW to LEGACY Resort Management'

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- o Financial Budgeting, Reporting & Analysis
- o Owner Communications
- o Sales, Re-sales, Rentals & Marketing
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- o Legacy Resort Transitions
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- o Consulting & Mentoring projects coordinator
- o Still Managing 100% of original T.S. Resorts (over 21 years)

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See what our Clients have written at www. libertemanagement.com and click TESTIMONIALS.

ROOM AMENITIES



Essential Amenities

Phone I: 800-541-6775 Email: diana.johnson@essentialamenities.com

Website: www.essentialamenities.com

Contact: Ms. Diana Johnson Specialty: Essential Amenities, Inc. is a well established guest amenity company providing high quality guest room toiletry products and accessories to boutique hotels, bed & breakfast inns, and resort properties. We offer a wide range of exclusively licensed collections that includes Hermes from France, Exotic Coral Collection, Poggesi, Ecru New York, Little Green, Dickens & Hawthorne Cucumber & Acai, Whytemor & Keach, Les Notes de Lanvin Orange Ambre, and Joseph Abboud. Feel free to contact us at 800-541-6775 or www. essentialamenities.com for more information

SHARED OWNERSHIP SERVICES



Dial An Exchange LLC 7250 N 16TH ST STE 402 Phoenix, AZ 85020 USA

Phone I: 800-468-1799 Phone 2: 602-516-7682

FAX: 602-674-2645

Email: Fermin.C@daelive.com

Website: www.daelive.com

Specialty: Simple, no fuss exchange service with a priority on personal service for the consumer. We offer members and business partners:

- •A free membership option •A Gold Advantage membership option
- •24 hour access to live worldwide inventory
- Prepaid exchange voucher programs •Prepaid bonus week voucher programs
- •Revenue share programs
- •A Brandable exchange platform that can be used as compliment to any internal exchange progr

Resort Trades Testimonial

The Trades Publishing Company is a loyal ARDA member and we value their dedication and support as an industry partner.

Pam Cordell, CAM, RRP Manager, Member Services of American Resort Development Association

TELEMARKETING



Marketing Decisions Inc. 774 Mays Boulevard, Suite 9

Incline Village, NV 89451 USA Phone 1: 775-831-9732 FAX: 775-831-5785 Email: dwagner@marketingdecisionsinc.com

Website: www.marketingdecisionsinc.com Website: www.ReportsPro.net

Contact: David M. Wagner Specialty: Outbound and Inbound Telemarketing

Day Drives and Direct Mail Tours. Day Tours using Outbound Telemarketing or Inbound Direct Mail Clients on a Per Tour Cost . MDI is starting its Eighteenth (18th) year in

successful Client Generation. . MDI custom tailors high quality Client Generation Campaigns using qualified incentives to produce the most effective VPG.

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. MDI has a host of Custom designed, cost effective, successful premiums and vacation certificates.

. Interactive Website for Manifest, Results, Projections, Disputes and Accounting of Weekly Tours. www.ReportsPro.net.

MDI has a custom Confirmation Letter Website.

Our commitment to Federal, State and Wireless DNC Compliance is second to none, through proprietary websites.

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Perfekt Marketing

3015 S 48th St., Tempe, AZ 85282 USA Phone I: 602-453-3333 ext 4502 FAX: 602-453-3337

Email: tkelly@perfektmarketing.com Contact: Tom Kelly

Specialty: Day drives and Minivacs for Vacation Clubs and Timeshare Resorts. Direct mail, Inbound or Outbound telemarketing, Radio and even T.V. Take control of your VPG today. All calls recorded for quality assurance. We are not a broker. Our dynamic staff produces 40k Day Drives annually, all generated in house. Call today and see how quick your business can grow beyond your expectations.

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Tele-Sales/Registration Consultants

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Any Individual Telemarketing, Seller of Travel, Trans. Seller, etc. \$250.00 Each (Except OH and UT

– Negotiable) · Free Assessments

lote: Retiring: December 31, 2015 I want to thank for your business, and for your friendship over the past 21 years.

Ben Eubanks

Resort Trades Testimonial

Have been using your guide for years as a maintenance supervisor. Very helpful in finding hard to find items.

Leonard F.

Stewart Vacation Ownership 3275 West Hillsboro Blvd.

Suite 206

Deerfield Beach, FL 33442 USA Phone I: 954-418-4550

FAX: 954-418-4551

Email: lbasye@stewart.com Website: www.stewart.com

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- Unrivaled, proven inventory control
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- Title transfer solutions

meet your exact needs.

Resort Trades Testimonial

We certainly find a lot of value in your publication, and of course love working with you! It's a great publication to reach industry professionals. Our staff loves to read all of the articles and the advertisements so we can stay on top of industry trends and learn about new vendors.

Hatton Gravely, SPM Resorts



Marketing Decisions Inc.

774 Mays Boulevard

Suite 9

Incline Village, NV 89451 USA

Phone I: 775-831-9732

FAX: 775-831-5785

Email: dwagner@marketingdecisionsinc.com Website: www.marketingdecisionsinc.com

Website: www.ReportsPro.net

Contact: David M. Wagner

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- . Day Tours using Outbound Telemarketing or Inbound Direct Mail Clients on a Per Tour Cost
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- . Interactive Website for Manifest, Results, Projections, Disputes and Accounting of Weekly Tours. www.ReportsPro.net.
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- . Call David Wagner Today at, 775-831-9732, for a Confidential Marketing Analysis

TOUR GENERATION



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FAX: 602-453-3337

Email: tkelly@perfektmarketing.com

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Specialty: Day drives and Minivacs for Vacation Clubs and Timeshare Resorts. Direct mail, Inbound or Outbound telemarketing, Radio and even T.V. Take control of your VPG today. All calls recorded for quality assurance. We are not a broker. Our dynamic staff produces 40k Day Drives annually, all generated in house. Call today and see how quick your business can grow beyond your expectations.



Savage Direct Marketing

215 3rd Avenue Kirkland, WA 98033 USA Phone I: 425-822-8633 FAX: 425-822-8623 Email: pauls@savagedm.com

Website: www.savagedm.com Contact: Paul Savage

Specialty: Marketing services include: -Day-Drive Tour Generation

-Mini-Vacation Programs -Fly & Buy Mini-Vacation Programs

-Direct Mail Marketing

-Email Marketing -Owner/Member Referral Programs

-List Targeting/Acquisition

-Premiums Incentives

-Marketing Consulting

2013 Marketing Tour Generation Highlights...

TOUR GENERATION



SML Marketing LLC

162 South Peninsula Daytona Beach, FL 32118 USA Phone I: 386-265-4975 FAX: 386-469-0253

Email: smlmarketingllc@aol.com Website: www.smlmarketingllc.com Contact: Laurie Borasky, Susan Yost, Michelle

Carrasquillo

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Offering: Mail programs **Premiums** Smart Circle cards Vendor management Telemarketing solutions Referral marketing

Consulting services

Resort Trades Testimonial

It was a pleasure speaking with you last week. We are extremely pleased with The Resort Trades publication. We have grown together over the years and we enjoy their professionalism. Thank you for doing a great job for us.

EMCC, Inc./RMI/Equiant



BENEFITS OF TRAVEL CLUB MEMBERSHIP

TRAVEL TO GO HELPS MEMBERS TRAVEL ON A **PERSONALIZED BUDGET**

When we take a look at a vacation budget, accommodations and transportation usually take a large portion of the expense. Depending on the location the traveler chooses, accommodations usually come first. Travel To Go places the style of accommodations as the most important feature for a member's satisfaction. Lessons from the Timeshare industry proved that comfort, luxury and a great amenity package is the choice of most travelers. Studios to 2 bedroom units provide more privacy, kitchen facilities, modern pool decks, workout centers and many more lavish extras. The consumer has become accustomed to these amenities when vacationing. The one obstacle the consumer faces when planning this type of vacation is justifying the expense. In the past, vacationers had to either purchase a timeshare for a large amount of money or book a hotel. The first instinct by many consumers is to opt for a hotel because of perceived lower prices, giving up the luxury and comfort of the nicer resorts.

ENTER TRAVEL TO GO. We have a large selection of inventory in very popular destinations. When we present the cost of a condo week's stay to the member in the same price range as the hotels in that area, we gain their confidence. Once we have consumer confidence, our members consistently opt for condo week stays for future vacation plans. At Travel To Go we have access to approximately one million different weeks in timeshare properties at a fraction of other online travel agencies' cost. Sometimes up to 70% lower. By instilling that type of saving perspective in the member's mindset, it helps the member broaden their vacation horizons while populating dollars for the POA's and secondary revenue streams for the resort venues. First rate accommodations at a lower cost also gives our member more money to spend on destination travel to exotic or dream destinations.

Travel To Go provides the member with the flexibility of enjoying other vacation options. In addition to condo week stays, we provide our members with notels at a discount, cruises at a below retail rate, and custom trip and travel packages. Travel To Go has its own internal travel agency that works with the members on an individual basis providing concierge services to meet each member's needs. It gives that personal touch to help the member decide exactly what type of vacation experience they truly want. We take it one step further by facilitating all aspects of the vacation booking in-house. We combine these benefits with an online platform which gives members the opportunity to book vacations on their own. From

one night stays to major vacations, the members have a variety of flexible options that some other fulfillment companies simply do not offer.

FOR OUR DISTRIBUTORS. We provide up-to-date product training to our distributor sales crews on a regular basis. This helps distributors have lower cancellation rates and minimal charge back rates from their merchant processors.

Individually, these pieces can't work alone, however, when all of these parts are assembled together, Travel To Go can help its members travel on their personalized budget.



TOMMY MIDDAUGH *VP of Business Development*

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www.traveltogo.com

TRADE ASSOCIATIONS



C.A.R.E. Cooperative Association of Resort **Exchangers**

PO Box 2803

Harrisonburg, VA 22801 USA Phone I: 800-636-5646 U.S. Phone 2: 540-434-4280 Canada

FAX: 703-814-8527

Email: careinfo@care-online.org Website: www.care-online.org Contact: Alain Carr, President

Motto: C.A.R.E. is the vacation industry Specialty: C.A.R.E. is the vacation industry's premier

trade association. Since

1985 C.A.R.E. members including Travel Clubs, Wholesalers, Developers, HOA's, Resorts, and Management and Exchange Companies have been providing each other with opportunities for vacation fulfillment and exchanges and revenue enhancement through increased inventory utilization and yield management.

Vendors and service providers gain increased exposure through C.A.R.E. membership and networking opportunities. Members benefit from outstanding networking and professional development opportunities at semi-annual conferences. Enhance inventory utilization and fulfillment and connect with members through exclusive C.A.R.E. online information systems.

TRAVEL CLUBS AND EXIT PROGRAMS



Executive Tour and Travel Services, Inc.

301 Indigo Drive

Daytona Beach, FL 32114 USA Phone I: 866-224-9650 Email: Frank@ettsi.com Website: www.ETTSI.com Contact: Frank Bertalli

Specialty: ETTSI Incentive Premiums helps you meet your goals with Industry leading incentive programs in travel and merchandise certificates. ETTSI specializes in offering sales premiums in support of Timeshare and Travel Club presentations. You can relax knowing that you are receiving the greatest value and that your customers will be serviced with the utmost attention because you are buying direct from the fulfillment company. ETTSI prides itself on its in-depth understanding of the needs of their clients and they excel at converting that knowledge into strategically and tactically designed sales incentive solutions that work! Distributor Inquiries Welcome



Travel Services

415 S. State St. Litchfield, IL 62056 USA Phone I: 877-281-3649 FAX: 877-281-3652

Email: mrktg01@yahoo.com

Website: www.islandtradervacations.com

Contact: Chris Dixon

Specialty: Travel Services is the only travel club that has operated continuously for 26 years, uninterrupted.

- We offer separate programs and pricing structures for stand-alone travel club sales, timeshare exits and telemarketing of our product.
- · The difference between our product and the one you are using is our AAA service, weekly news letter www.travelservicesdeals.com and commission rebates to your clients.
- · We will supply a turnkey exit program for your resort including personnel and financing!
- . Full service travel, not limited to only condos or cruises.
- · Ask us about our private labeled program for your company at minimum start-up cost
- · Reps and distributors are welcome.

TRAVEL CLUBS AND EXIT PROGRAMS



Travel To Go 7964-B Arjons Drive San Diego, CA 92126 USA Phone I: 800-477-6331 ext. 105 Email: tmiddaugh@TravelToGo.com

Website: www.traveltogo.com Contact: Tommy Middaugh

Specialty: Travel To Go has been specializing for 24 years in offering travel club and exit programs for stand alone sales centers, timeshare resorts, or customized programs. With our newly redesigned website and extra member benefits, we provide options that most companies can not offer. We help save our members up to 75% off luxury resort accommodations all over the world with online booking capabilities. Our members also get discounted cruises, all inclusives, restaurants, golf and more! Our program offers today incentives that no one else has and they are 100% fulfillable so everyone wins! Our Mission is "Making Dreams Come True" and that is exactly what we do. So whether you are our member or the distributor, we offer 5-Star service to all!

- 24 years in business and "A+" rated with the Better Business Bureau.
- Headquartered in San Diego, CA Satellite offices in Las Vegas, NV and Daytona Beach, FL
- C.A.R.E. member for 20 years
- · Registered with IATAN, CLIA and ARC.
- · Participants in ARDA.
- Toll free phone numbers with live experienced customer service and travel agents.
- · Full service licensed and bonded Travel Agency.
- Bilingual travel coordinators
- Private branding and service with revenue share possibilities.
- 5-Star Service Standards (We expect our staff to be 5-Star service trained and we also expect our distributors to share this same vision)
- Comprehensive product training, customized PowerPoint presentations and posters for tours.
- Online marketing tool to track all your tours, closing %'s, commissions, etc.
- Merchant, Escrow services and financing available • Travel To Go point of sale "Instant credit card"

with Bank of America. Please give us a call so we can talk about options for

your company!

Additional opportunities: We have plenty of opportunities for Project Directors and closers. Please call for locations and details.

TRAVEL INCENTIVES



Creative Marketing Incentive Group 2831 Camino Del Rio S

Suite 203

San Diego, CA 92108 USA Phone I: 800-619-6101 ext 316

Phone 2: 800-619-6101 ext 2 Email: Info@creativemarketingincentives.biz Website: www.CreativeMarketingIncentives.biz Motto: Our reputation speaks loudly! Specialty: Offering a large variety of custom marketing incentives, such as: Travel and Vacation Certificates, Cruise and Resort Getaways, Touch Mp4 Players, Digital Camcorders and a NEW 7" WiFi tablet, \$25 - \$300 Dining Certificates, \$50 and \$100 Gas and Grocery Rebates. Not only do we manufacture and fulfill all of our offers in-house, but we guarantee to protect the integrity customers....EVER! Why buy certificates in bulk or pay per certificate when you can just print or e-mail Unlimited Incentives for one low monthly fee?

Resort Trades Testimonial

The Resort Trades is great, Connecting us with new clients we will always advertise in The Resort Trades.

Josh Jaffe of Jaffe Lead System

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Distributor Inquiries Welcome

INTERNATIONAL MARKETING **IMPACT** International Marketing 349 S. Lake Havasu Ave, Suite 104

Lake Havasu City, AZ 86403 USA Phone I: 844.471.8758 Email: acox@iimgroup.com

Website: www.iimgroup.com

Contact: Abby Cox

Specialty: In addition to being the leading provider of sales incentive products and services for direct marketers, we provide high demand travel products to human resource departments to incentivize sales teams and marketing professionals nationwide. Travel certificates are a low cost, creative and effective way to obtain customer acquisition, retention of your current customer base or reward existing customers through referral programs. IMPACT's specialized IT team provides the technology necessary to support client travel needs. We provide simple travel portals to customized redemption centers to facilitate your own travel program. Whether you're looking for premium travel incentives or promotional travel certificates, IMPACT International Marketing provides one-stop shopping for all your incentive travel needs. We are even able to white label a program specifically for your current marketing needs. Contact us today and learn more about some of our more popular travel products that include airfare, with or without accommodations, theme park tickets, 3, 4, 5, or 7 day cruises, 2 to 5 star Resort Stays, All Inclusive Getaways to the Caribbean and Mexico, Hawaii, and

INCENTIVE

True Incentive

2455 East Sunrise Boulevard, Ste 200 Ft Lauderdale, FL 33304 USA

Phone I: (800) 684-9419

Email: iyoungblood@true-incentive.com Website: www.true-incentive.com

Contact: Ilene Youngblood

Specialty: Provider of incentive-based marketing solutions. We drive marketing results while providing a positive brand experience for your customer. We identify and utilize the appropriate incentive in a direct marketing campaign, while maximizing marketing dollars to a specific geographic, demographic or psychographic universe. True Incentive extends the basic principles of direct to consumer direct marketing to include our client's audience values, opinions, attitudes, interests, and lifestyles. True Incentive products motivate response, generate results and activate customers.

Resort Trades Testimonial

"I am new to the industry but I enjoy your magazine immensely."

Sandy C

Oakmont Resort, Pigeon Forge, TN

TRAVEL PREMIUMS

casablancaexpress

Casablanca Express

6300 Canoga Ave.

Ste 550

Woodland Hills, CA 91367 USA Phone I: 800-370-9153 Ext 7102

FAX: 818-992-3400

Email: nick@casablancaexpress.com Website: www.casablancaexpress.com

Contact: Nick McClendon

Motto: Travel for less with Casablanca Express Specialty: Travel Premiums, Day Drives, Mini-Vacs, and Lead Generation. Over the last 30 years we have traveled over 2,000,000 passengers through our travel premiums and generated over 300,000 Mini-Vac and Day Drive tours for Vacation Clubs and Timeshare Resorts. Our competitively priced Accommodations with Airfare, Cruise, and Accommodations Premiums will increase response rates, boost show factors and raise your VPG. Our customer friendly fulfillment process and highly trained staff will minimize customer issues and enhance customer loyalty.

VACATION CERTS



Creative Marketing Incentive Group

2831 Camino Del Rio S.,

Suite 203

San Diego, CA 92108 USA Phone I: 800-619-6101 ext 316 Phone 2: 800-619-6101 ext 2

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Resort Trades Testimonial

"I just received our invoice for our ad in The Resort Trades Management & Operations magazine. It made me reflect on the advertising dollar our company spends and how much we appreciate the reasonable rates set by your publication. At the same time I would like to compliment your organization for the tremendous improvements we have noticed in each issue and encourage your continuing development and success. We look forward to each issue full of interesting and well-written articles by vastly different businesses sharing an interest in the of the vacation resort industry.

Linda George President Crawford Associates Sarasota, FL • 941-926-8850

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The Challenger X-14 is a battery-operated unit that can operate in either an upright mode, or convertible mode to move items such as soda, food or other items that need to be transported around your facility.

The X-14 has a 1,200 lb. Capacity and with it's new battery technology, will run all day long!

We also manufacture a product called the Multi-Tug . It can be moved from one cart to another so that you can use the tug on several different carts that will have our hitches on them. The carts for moving linens, supplies, and equipment are usually taller than the person having to move them, making it impossible to see what's in front of them. With our tug, your staff can pull these carts and see exactly where they are going at all times. The Multi-Tug will move up to 1,000 lbs.

Our Maid Easy product is a "Kit" that is designed to fit under almost any laundry cart. It has a 1,200 lb. Capacity and is great for dedicated carts in certain areas ...such as linen or poolside.

All of these products are based on the same concept; in that they are battery powered, no noise, and have onboard chargers. They will stop and lock whenever the operator takes their hand off the handle. Therefore, making them completely safe on ramps; they can be plugged into any electrical outlet when not in use to charge. They move as easily over carpeting as wood or vinyl flooring...even concrete.

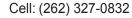
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