

Resort Professionals' Monthly News Journal



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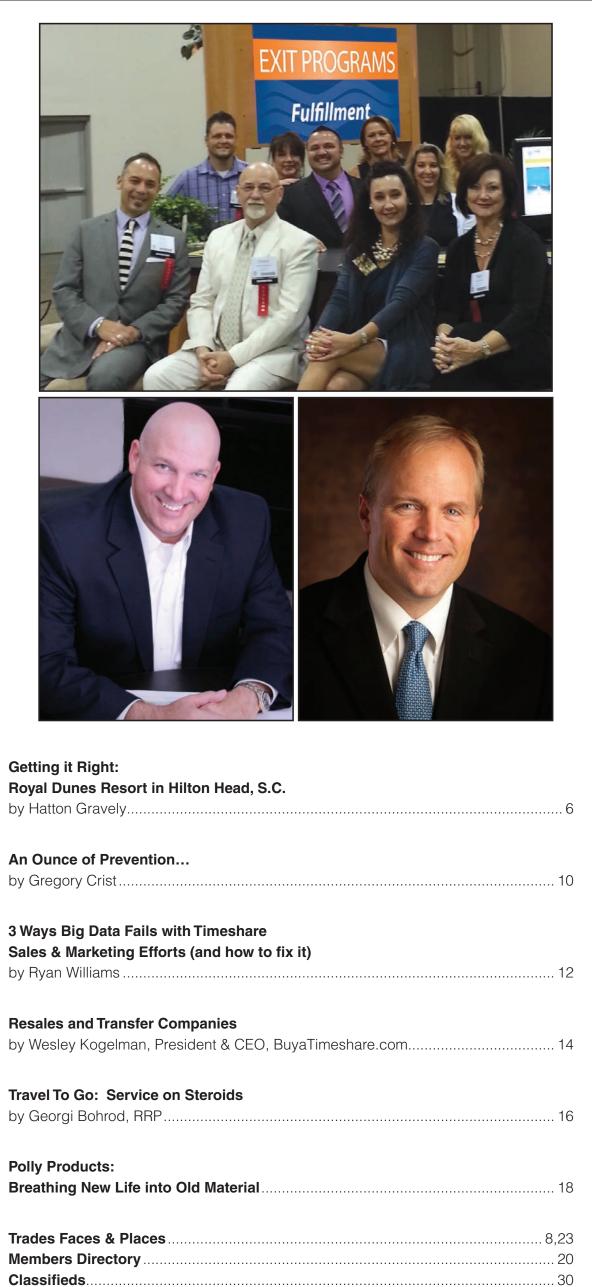
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Resort Profile

Getting it Right: Royal Dunes Resort in Hilton Head, S.C.





By: Hatton Gravely



Royal Dunes Resort does not have dramatic before / after photos or a major renovation success story because the resort has always been consistently well-maintained and managed, which has contributed to a happy owner base paying their maintenance fees on time year after year. This is an example of a timeshare resort getting it right.

How do they do it?

The key to this resort's success is proper planning, which has allowed the resort to keep up the common areas and buildings without major surprise expenses. In addition, proper budgeting has allowed the resort to make consistent upgrades and add new, noticeable features each year so owners are always greeted with a consistently well-maintained resort and something new. This past year, for example, a playground was added for owners and guests with children. Will Potter, General Manager of the resort, commented, "Every year, we budget some money for enhancements or added amenities for the guests and owners. Not all are large-scale projects like the playground but could be some smaller items like grills, pool pavers, shuffleboard court, or a fire pit. We try and improve the property every year in some way that is noticeable and used frequently by our guests/owners whether it be adults or children."

The cornerstone of their planning is a reserve study that shows the lifespan of capital items and a ten-year reserve budget. The budget gives the resort an outline of capital items that need to be replaced. For example, soft goods in the units like mattresses, sofas, armchairs, carpets, and drapes are replaced every 5 years. Hard goods like appliances, cabinets, tile, dressers, nightstands, and end tables are replaced every 10 years. This ten-vear budget is updated annually by SPM management and the budget committee made up of 2 board members, and then is reviewed by the entire board. Ken Pfeifle. Regional Vice President for SPM Resorts, added, "Working with the Board to update the ten year budget each year has allowed us to look at the big financial picture of

the resort, and spread out major expenses in a strategic way."

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Having this plan in place allows the Board to budget long-term for these improvements and enhancements, avoiding the need for special assessments or bank loans. The ongoing improvements contribute to a happy owner base, and the resort has a high collection ratio as a result, also allowing them to fully fund the reserve fund every year. Budgeting in this way keeps maintenance fees relatively stable with few increases over the years, and Royal Dunes has one of the lowest maintenance fees in Hilton Head for a 3-bedroom unit.

Designed for families, these units have two master bedrooms with bathrooms, spacious living areas, large kitchens, and an additional bedroom with twin beds and bathroom. Hilton Head has a variety of activities for families and couples including kayaking, golf, bike riding, tennis, dolphin tours, shopping, and dining, which makes it a popular destination for owners and exchangers. Potter



noted, "We see owners in Gold and Platinum Seasons come back every year. On average, our owners make up 65% to 70% of our occupancy, while exchanges making up the remaining 30% to 35%. During the Bronze Season, occupancy is made up 50/50 owners to exchangers as many of our owners take advantage of our high trading power to travel to other resorts."

With so many owners visiting year after year, the Board made a commitment to consistently update buildings, units and common areas by following the reserve study. The renovation cycle is a five year period, and one building per year is renovated during that cycle, rather than renovating all buildings at the same time. Potter noted, "Our occupancy is so high, there is no way we could



do more than one building each year." The most recent renovation project began in January of this year.

Hospitality Resources & Design out of Orlando created the design, and worked within the budget to create a new, stylish look for the units. Mary Daust, Vice President of Hospitality Resources & Design, said, "At HRD, we always research the area and learn why a potential guest/ owner picks the location and that becomes our inspiration. Our design team centered our color scheme around the Hilton Head natural scenery and you can see all of those colors reflected in our artwork and fabrics." This phase of renovations includes new paint, furnishings, light fixtures, ceiling fans with lights, cabinets, doors, countertops, high

> rise toilets, replaced a soaking tub with walk-in shower, a Jacuzzi tub, bathroom vanities with granite tops and mirrors, shower curtains, plumbing fixtures, new cultured marble surrounds the shower/ tub areas replacing tile, new vents, flat screens in every bedroom/living room, draperies, full length mirrors in master bedrooms, artwork, carpet, light fixtures, and artwork in the corridors. Daust added, "The design team at HRD remains up to date on current trends while considering the long term maintenance of all items that will be placed in the units." One of the interior design trends in recent years has been to replace the comforter

or quilt with layered, easy-to-launder bedding that includes patterned pillows and matching bed scarf to add color and depth to a room. She continued, "We found that guests toss bed scarves on the floor, and they can be expensive to replace. To resolve that issue, I worked closely with our design team to create a custom, unique built in scarf concept that was incorporated into a top sheet. The built in scarf allowed for a high end custom look while reducing the cost and maintenance."

Royal Dunes consists of four buildings, and the first building in the current 5 year cycle was renovated in February. One building will be completed each year until this phase of renovations is complete, and then the planning for the next renovation project will begin. Bill Young, President/CEO of SPM Resorts, said, "Royal Dunes Resort is an example of how a timeshare resort can budget wisely to stay up to date and be proactive to keep owners happy year after year."

Eric Gowins, Board President, commented, "The owners really enjoy all Royal Dunes has to offer: recently renovated units, close proximity to the beach, weekly cookouts, and great amenities like the grilling area and the pools. This is a special place for our families to make memories year after year. I think the Royal Dunes Board and SPM make a great team, and we have worked very closely with SPM management to ensure that owners remain happy with their timeshare purchase."

Faces & Places

Sept. 2014

The resort manager's café: A gathering place for the timeshare industry's true insiders

By Karen D'Agostino and Sharon Scott, RRP

Travel To Go (TTG), a leader in the vacation industry that provides travel club memberships to a loyal member base of 60,000, announced it is expanding its timeshare and resort bookingopportunities through alliances with new partnersin Mexico and South America. As a result of TTG President Jeanette Bunn's recent participation in AMDETUR (Asociacíon de Dessarolladores Turístacos-Mexico Resort Development Association), Travel To Go members will have even more vacation options and choices. According to Bunn, "Actively networking withinour industry is a great way to meet our members' growing needs. Since our mission is 'Making-Dreams Come True,' we're constantly working tooffer more choices to our members by updatingand increasing our selection of destinations andaccommodations." She further adds, "Our weekly-Member Choice specials and Hot Week deals not only include huge discounts on condominium and resort stays within the US for singles and couplesalike, but also in many attractive regions of the world."

As part of DAE's (Dial An Exchange) ongoingfocus to offer its members great holidays, the exchange company announced they will beencouraging TripAdvisor®-style reviews ontheir website. Beginning this summer, everyguest returning from a DAE exchange holiday will receive a 'welcome home' email. It will ask them about their trip and encourage them to share their holiday experiences by 'telling it as it is.' DAE members will be encouraged to write an open and honest online review based on their experiences so that other members cansee exactly what fellow members thought andknow what to expect from their holiday. DAE Managing Director for Europe Oliver Green says, "If there is anything that we can do to enhance our members' holiday experiences we would love to hear about it, so we can then work with resorts to make it happen. We want our membersto be able to book with confidence." Members can also leave comments on things like resort cleanliness and maintenance, staff helpfulness and courtesy, the quality of furnishings, appliances, swimming pool and bars, rating them as excellent, very good, above average, average, below average, or poor. Members' feedback means resorts can be praised for what they are doing right, or advised of any possibleissues to address. Resorts receiving consistentlyoutstanding reviews will be honored with a DAEaward of excellence. Green adds, "DAE has always believed in offering members the widestpossible range of holiday opportunities, whetherbeachfront or mountainside, luxurious or rustic. This is why we operate our famous week for aweek exchange system and choose not to graderesorts. But faced with such a wide choice itcan be hard for our members to choose thebest resort for them. So to help them with thatdecision, member reviews will now be publishedon the resort profile pages onwww.dialanexchange.com."

RCI, the global leader in vacation exchange and part of the Wyndham Worldwide family of brands-(NYSE:WYN), today launched RCI® Custom-Incentives & Benefits Platform, a new low-cost, white-label online sales solution with broad-

appeal and severalsales applications, from tour premiums andfirst-day incentives totrial and exit programs.-RCI designed theweb-based platformto empower affiliatesto help improve theirclosing rates andrecover marketingcosts. "We arecommitted to providinginnovative marketingand technology-



programs that add value for our affiliates," says-Fiona Downing, RCI senior vice president, business development & operations, U.S., Canada & Caribbean. "Each relationship is unique, so we strive to offer customized solutions to fit each affiliate's needs. Our new Custom-Incentives & Benefits Platform gives affiliates the power to offer product enhancements and arrange trial or exit programs to help close moredeals, recover marketing costs and enhance the overall customer experience to build brand loyalty." The Custom Incentives & Benefits-Platform lets affiliates design their own marketing and incentive programs with the specific benefitsthey want to offer, then present them in a waythat reinforces their brands. The benefits canleverage special product offerings from RCI and/ or third-party vendors, and can be strategically implemented to help achieve specific sales goals such as resort return visits, while giving customers the power to immediately activate and redeem any benefits they receive. In fact, salesreps can help customers to activate the benefits right at the sales table so the customer can use them immediately

Founder and CEO of **Westgate Resorts David A. Siegel** has purchased the Orlando-Predators Arena Football team through hiscompany, Orlando Predators LLC. Under thenew ownership, the Predators will return to the-Amway Center for the 2015 season. Siegel alsoplans to partner the Predators with the Westgate-Foundation and create more community engagement opportunities for youth. Theacquisition comes with the promise of returningthe franchise to its most visible and competitiveposition, while simultaneously creating more opportunities to give back to the community. According to Jerry Kurz, Arena Football League Commissioner, "The Orlando Predators has always been a major competitive force in the Arena Football League. It is only fitting that David-Siegel - a proven winner himself - be admitted into our proud league as the newest owner ofthe Orlando Predators. We look forward to greatthings from David and the Predators in the yearsto come." Mayor Buddy Dyer added, "This is exciting news for our city and comes at a timewhen Orlando is undergoing a very significanttransformation as a sports destination. It is alsogreat to see the Predators return to the Amway-Center, where they will enjoy a state-of-the artfacility and provide ideal proximity to their fanbase. We applaud David for his vision in bringing this forth. The Predators will be even more fun towatch going forward." According to Siegel, thepurchase and return to Amway was motivated by the opportunity to grant an already storied franchise the exposure and attention it deserves in a world-class venue. "The Orlando Predatorsis a great football franchise and Hook forwardto helping them to remain highly competitive forvears to come," he said. "They provide greatentertainment value for locals and visitors alike and have been a staple in our community sincethey were introduced into the league over 20years ago." Westgate Resorts executive Jared-Saft has been named President of the Orlando Predators and will oversee the team while Arena Bowl championship coach Rob Keefe, who joined the team in 2013, remains Head Coach.



[Pictured left to right: Orlando Predators President, Jared Saft, Founder and CEO of Westgate Resorts/ Orlando Predators Owner, David Siegel, Orlando-Mayor Buddy Dyer, Arena Football League-Commissioner, Jerry Kurz, Executive Director of Orlando Venues, Allen Johnson]

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Resales, Rentals & Exchange

An Ounce of Prevention...

By: Gregory Crist

In 1735, Benjamin Franklin was quoted in the Pennsylvania Gazette as saying, "An Ounce of Prevention is Worth a Pound of Cure!" Franklin had lobbied for an organized response to fire problems of the day. He pointed out, how careless handling of "Hot Coals" had led to fires that burned out of control and that quickly caused great damage. The very next year, Franklin formed what would later be called the "Bucket Brigades", Philadelphia's first volunteer fire department and was credited with saving the community from ever dealing with such a catastrophe.

In our last article, we stressed the importance of applying a similar "ounce of prevention" when we outlined why all timeshare associations and management companies should implement procedures to combat fraudulent timeshare transfers.

To gain better insight on the subject, I recently sat down with Peter Grant and Richard Wolf, co-creators of the Timeshare Transfer Registry (TTR) and asked them to share their observations about this growing problem. They also agreed to illustrate some key steps on how an association can develop sound transfer policies that will ultimately help protect their timeshare owners from these suspect practices. Grant and Wolf are both industry veterans, who feel that many timeshare resorts have made progress in this area; better understanding and responding to the numerous transfer challenges that are happening across the nation. They also expressed concern regarding the number of resorts that were still not adequately addressing the problem. Our conversation quickly turned into a detailed step by step guide that associations and management companies can easily follow and implement.

According to Grant, "Virtually all timeshare associations, within their governing documents, are empowered to adopt sound transfer policies as well as employ detailed best practices. This can help better manage the many issues they may face." So let's get into some solutions.

KEY STEPS

1.) <u>Review Your Governing Documents</u>

Confirm with your Board and resort counsel, that the association has the authority to adopt a transfer policy (most do). "We recommend that all resorts begin with a review of their governing documents. Most will discover language addressing the "Sale of Timeshare Interest", which, among other things, provides for the Associations maintenance of their Member rosters", said Wolf. "For resort's that question their authority to implement a Transfer Policy, we believe that most resort Declarations clearly provide for this." Confirming that you have the authority to adopt a reasonable transfer policy should get everyone headed in the right direction.

2.) <u>Determine the Extent of your</u> <u>Current Exposure</u>

Carefully examine your Member Rosters and, specifically, your delinquent accounts and most recent Owner Transfers. Attempt to clearly identify the accounts that are held by suspicious entities and/or individuals (TTR performs searches of public records and their own database to help identify both suspect members and suspicious prospective transferees). "We consistently find that resorts that have employed a sound transfer practice for some period of time have less of an existing suspect transfer problem than resorts that haven't", says Grant. So, if you have not already done so, identify the known and suspicious entities and individuals among your member roster and determine the extent of your resort's current exposure. And, as part of your overall Transfer practice, plan to

The Timeshare Transfer Registry -Overview

Initially developed in 2010, the Timeshare Transfer Registry (TTR) was created in response to the alarming activity occurring with the transfer of timeshare intervals that appeared both questionable and illicit. These occurrences resulted in thousands of timeshare intervals being transferred to asset-less entities and individuals that had no intention of ever paying the ongoing maintenance fee obligations.

By 2005, timeshare associations were regularly discovering suspicious owner names, primarily amongst the delinquent and defaulted portions of their Member Rosters, which, coincidentally, included no reliable contact information. Grant Wolf, Inc. partners, Peter Grant and Richard Wolf, long time developers who had remained involved with their resorts as Board Members and consultants, had made similar roster discoveries within the Associations they worked with. Since then, Wolf has spent the past nine years tracking timeshare transfer activity (and the numerous operations

involved) and developing best practices and strategies to support association's with managing the many transfer related challenges.

By 2012, ARDA-ROC (American **Resort Development Association** Resort Owners' Coalition) had made a commitment to develop or partner with a third party to create an on-line database to address the transfer company business model and its related effects on timeshare owners and associations. At this time, Grant Wolf, Inc. was already 16 months into the development of a transfer company database and had developed and put into practice Best Estoppel Procedures and Practices for a number of the timeshare resorts to which they consulted. Based on their evaluation of Grant Wolf's progress to date, ARDA and ARDA-ROC concluded it was not necessary to develop its own database and elected to work with Grant Wolf to evaluate and refine the TTR product. In 2013, ARDA-ROC formally announced its support for TTR and the Web site, ttregistry.com, was launched.

Since many association's currently respond accommodatingly to transfer requests, without requiring basic

information about the new Owner ("Transferee"), TTR first urges all associations to adopt sound transfer policies and gather information about prospective transferees prior to authorizing a transfer. "We urge resorts to work closely with their board, management company and association counsel to establish sound transfer practices and procedures. Among these practices should be the requirement that all transfer requests include a completed copy of the resort's membership application that identifies the new transferee, includes a physical address and provides proof of liquidity." Says Wolf.

With information in hand, resorts can now search a prospective transferee on the TTR web site to determine if public information exists that creates suspicion. This might include numerous timeshare intervals being owned and corresponding reports of dues delinquencies or questionable liquidity to meet the obligation of ongoing maintenance fees or the lack of a verifiable serviceable address. TTR emphasizes that suspect information, while not necessarily the basis for rejecting a transfer request, is justification for seeking additional information from the escrow company or agent representing the transferee.

Footnotes:

Founded by Peter W. Grant, President, and Richard S. Wolf, Executive Vice President, the Timeshare Transfer Registry is a division of Grant Wolf, Inc., a 30 year ARDA Member company, based in Stateline, NV. Features of the Timeshare Transfer Registry include a dynamic, contemporary database, sophisticated search capabilities, and custom review and reporting. Searches of potential transferees that do not already appear in the database are researched and the results are classified and added into the database daily. Additionally, there is a resource center that provides downloadable Best Estoppel Procedures and Practices, including model documents and letters and suggested transfer policy language for adoption by homeowner associations (HOAs).

Subscriptions to the Timeshare Transfer Registry are available for an annual fee. ttregistry.com е

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communicate with those known suspect entities and individuals (and their escrow agents) and demand they not engage in future transfer activity that is outside of your resort's established policy.

3.) Adopt a Sound Transfer Policy

Assuming you have confirmed your association's authority to adopt a Transfer Policy and armed with an understanding of the scope of the problem within your existing member roster plus, the current transfer activity taking place at the resort, move expeditiously to adopt a formal transfer policy at your resort. "All Associations are different but, typically a resort can adopt a Transfer Policy by action of the Board of Directors based on input from management and the association's counsel", says Wolf.

"A thorough Transfer Policy should include a minimum notification period prior to transfer and basic information about the prospective transferee including an accurate statement of identity, a serviceable address (adequate for process service in the case of a future collection or foreclosure action), proof of liquidity, a copy of the conveyance documents (for review before recordation) and approval of any Power of Attorney to be utilized. Additionally, standardized documents and communications can be readily adopted and utilized in the course of the transfer process". The National Timeshare Owners Association encourages your association to adopt an effective transfer policy if they haven't already done so. When you stop to understand the calculation of lost dues to suspect transferees, timeshare boards should have little reason for dragging their heels on this issue.

4.) Employ your Transfer Policy Consistently and Engage

Once adopted, employ your resort's transfer policy and be sure to do so consistently. Whether a prospective transferee is known to the resort or not, it is important to apply your resort's transfer policy uniformly and in a nondiscriminatory manner. "Suspicious escrow companies and unburdening entities tend to argue that resorts don't have the authority to require such information. In our opinion, as long as the requirements aren't unreasonable, associations not only have the authority, they have the duty to take reasonable steps to maintain and protect the membership rosters", says Grant. As part of your transfer policy, plan to actively engage questionable transfer requests and demand they comply with your resort's policies. Again, standardized documents and letters can be readily created and adopted to support your communications during the course of a transfer request.

5.) Educate Your Owners

Many resorts struggle with educating their owners about extensive transfer related exposures and risks. The fact is, some of these "Viking Ships" have already sailed. It's imperative to have regular communication with your timeshare owners and provide constant advisories about transfer activity through newsletters, e-blasts and on-site education, advising them of the perils that exist within the timeshare transfer world. One of the most effective and proactive steps a resort can take is to create awareness which will reduce the volume of fraudulent transfers and negative financial impact to the association.

The Timeshare Transfer Registry (ttregistry.com) is a subscriber based program which is endorsed and supported by the NTOA. For more information or to learn how your Association can develop new transfer program safeguards, contact Grant Wolf, Inc. at 775-588-5160.



Gregory Crist is the CEO of the National Timeshare Owners Association and a contributor to The Trades Magazine. For nearly 20 years, the NTOA has been educating, advocating and protecting timeshare owners in the U.S. and Canada. You can reach him at

greg@ntoassoc.com or call toll free at 844-ASK-NTOA.





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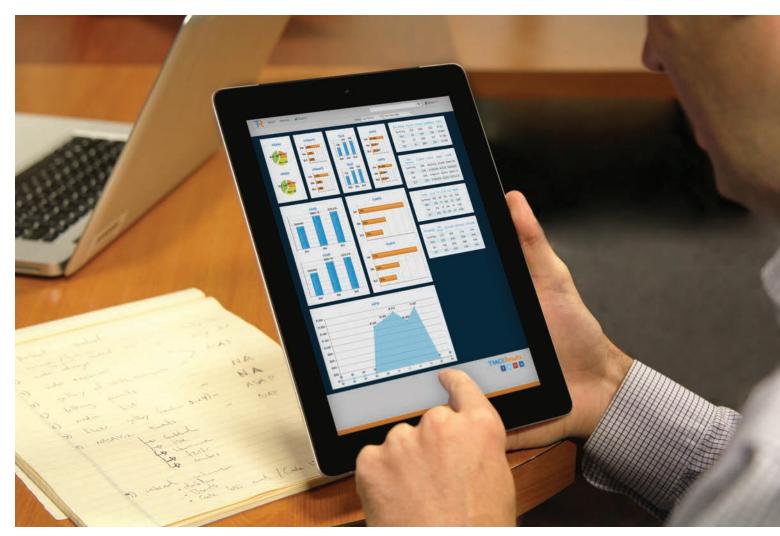


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Feature

3 Ways Big Data Fails with Timeshare Sales & Marketing Efforts (and how to fix it)

By Ryan Williams



Business news is awash in stories of examples of Big Data transforming individual business and entire industries with experts forecasting a new age of business based on the business intelligence gained from data.

Big Data is an expensive proposition, how does a timeshare resort successfully access and use "big data" in their business? (Success in this case means achieving a desired Return on Investment)

To answer that question, we will draw upon 8 years of practical experience analyzing data for various timeshare companies and examine three statements we often hear. Then, we'll share solutions that stem from our client's successful use of data to make more informed business decisions.

Fallacy #1

I should use Big Data in my business.

Practical Experience Truth:

A recent question at ARDA was: "What data should I be capturing?" The answer: Use the data you already have! We have yet to see a timeshare resort that is analyzing and benefitting from the data they already capture!

Solution:

The first thing a smart manager does is focus on data analytics rather than "Big Data." Analytics allow a manager to find hidden trends, patterns, and opportunities in the data they already have. Smart managers want to look behind the numbers on any single report to see why those numbers exist and what he/she can do to improve them. Analytics allow those managers to see why performance is what it is, and delivers specific ideas to improve it.

Fallacy #2

Data Analytics is the responsibility of IT

Practical Experience Truth:

1. Asking IT to be in charge of analyzing your data is like asking a medical surgeon to fly a Boeing 747 – each is an expert in their field, but not in each other's! In timeshare, we typically see a surgeon flying a Boeing 747. It is not fair to IT to assign them to analyze data for other departments, as they are not experts in those fields of business!

2. Another reason is time. The purpose of analytics is to be timely. IT departments must juggle priorities created by multiple departments in any organization. For analytics to be truly effective, they need to be done in time to take action and benefit from the knowledge they provide.

<u>Solution:</u>

We find true ROI by allowing decisionmaking managers access to the information they need want to make decisions. Direct access by bootson-the-ground managers to see their data in their own way and time generates the return on investment. Some are referring to this approach as "Do-It-Yourself Analytics" which means you remove IT from the equation. Department heads suddenly become powerful with what they know and they find they can act on ideas in hours compared to the weeks and months it cost previously.

Fallacy #3

There is an ROI on Predictive Analytics

Practical Experience Truth: If anyone could predict human behaviour, we would be doing it in the stock market right now. The concept of predicting who will buy only adds expense to an already expensive marketing and sales process with little return.

Solution:

Allow business experts in their field direct access to the same information and see a trend to more informed decisions in various areas of their department. Access to information creates transparency. Transparency allows tracking. Tracking creates performance improvement. Performance creates results!

Summary:

These are the top 3 reasons timeshare companies fail at efforts to use Big Data. Successful companies focus on making the information they

already have work harder for them. They give non-technical business experts the tools to make performance transparent which is exactly what a good manager wants to make more informed decisions!



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Acclaimed speaker Kelly McDonald,

author of How to Market to People Not Like You: "Know It or Blow It" Rules for Reaching Diverse Customers, delivers savvy advice on how businesses can differentiate themselves from a sea of sameness.

Resales, Rentals & Exchange

Resales and Transfer Companies

By Wesley Kogelman, President & CEO, BuyaTimeshare.com

The discussion regarding transfer companies has reached a fever pitch within the industry, as resorts and HOAs continue to grapple with this issue. Increased regulation on the state level has helped to slow down the problem, but there are still companies which continue to offer illegitimate transfer services and resorts need to take a more proactive stance to provide their owners with resale options if they want to protect them from rogue operators.

These companies are soliciting timeshare owners, claiming to be able to release them from their ownership obligations for a fee – which can range from \$3,000 through to \$10,000 in some cases. Thankfully, my company does not participate in these activities, and has not over the 14 years I have been in business. Because of my position as the CEO of a resale advertising company, I have heard many of these scenarios and have been asked to discuss this situation in light of the current state of the resale market.

Resorts Need To Provide Options

According to the AIF State of the Vacation Timeshare Industry: United States Study 2013, only "31% of resorts have programs that provide assistance to HOA's and/or owners who want to sell their timeshare intervals on the secondary market."

I was asked to be a table leader at the Resort Management Forum during the ARDA Convention in Las Vegas in April and I was amazed at the comments I heard from resort personnel. Time after time, they explained what they told their owners not to do when it came to resales. But when I asked them what they told owners to do, most of the time they couldn't answer me. To help with this situation, here are some tips that resorts can share with their owners:

- Cold calls owners should never do business with a resale company that initiates contact with them.
- Contact Information always ask for a phone number and a street address from a company before considering them. A P.O. Box isn't good enough.
- Beware the "have a buyer waiting" pitch owners must avoid companies using this tactic if they want a legitimate chance at selling their timeshare.
- Marketing Visibility ask the company how they market timeshares to buyers and to verify their claims. If an owner cannot find the company, say in a Google search for a general buyer-related term, then neither can a buyer.
- Registered Business is the company registered to do business in the state in which it operates?
- Contracts does the company have a written contract that an owner would sign before agreeing to do business with them? Florida law mandates this as a legal requirement.
- Credit Card Numbers how, and when, does the company process a credit card number and is this information protected?

Always Be In Sales Mode

How does a resort see itself when it comes to sales? The mindset of a resort no longer being in active sales is obsolete and needs to change. Every resort



needs to see itself in sales and can use resale and rental programs as ways to attract new buyers into the fold. The goal is to gain a happy, maintenance fee-paying owner who can be an advocate for the resort as well as the timeshare industry in general.

Once the resort has decided to become involved in resales, it needs to choose the mechanism to provide options to owners, whether it's an in-house or referral program. The average age of a new timeshare buyer has dropped to the mid-40s so, because of technological advancements, utilizing resale partners who understand new technology to be an "active sales center" can create opportunity at no cost to the resort.

Remember, this is not only about generating revenue and new owners, but protecting current owners from the unscrupulous operators in the market. Otherwise, resorts leave their owners no choice but to look for options on their own and run the risk of their owners ending up with a transfer company.

Solving the Problem

The difficulties for resorts when it comes to resales are resources and expertise – and they can lack both. With everything they are asked to do, from running the resort to managing bookings and customer service, there just isn't the time or money to create a new program.

There are licensed brokers and online advertising companies such as ours who can help resorts create programs and give their owners an outlet to market their timeshares. In our case, we have created a subscription service which is available at no cost to resorts and HOAs and has a revenue-sharing component which will allow the resort to create an additional revenue stream while their owners are advertising their timeshares for sale on our site.

ARDA is another good place to start. There are several legitimate, professional operators in the resale industry and a search of the ARDA membership list can give resorts some possible companies to contact.



Wesley Kogelman is the President and CEO of BuyaTimeshare.com, one of the leading Internet advertising and marketing companies for timeshare owners who seek to sell or rent their timeshare by owner. Wes was an online pioneer for the timeshare secondary market, developing one of the first industrydedicated platforms in 2000

which allowed owners to interact on the Internet to buy, sell and rent timeshares. BuyaTimeshare.com was listed as one of BusinessNH Magazine's Top 10 Companies to Watch in 2009 and Inc. Magazine has ranked it as one of the fastest-growing, privately held companies in the U.S., making the prestigious Inc. 5000 list in 2010 and 2011. Wes has a Bachelor Degree in Management from the University of Tampa, an MBA from Rivier College in Nashua, New Hampshire, and makes his home in Nashua.





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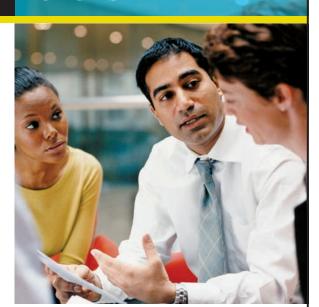


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Resales, Rentals & Exchange



Since 1990 Travel To Go has been "Making Dreams Come True" for thousands of travelers by offering countless timeshare and vacation resort accommodations while delivering excellent customer service. It provides some of the largest discounts on resorts, cruises, hotels and ours in the travel industry. The company's goal is to go above and beyond what its members expect from a travel club, and give them an exceptional traveling experience in terms of quality, service and value.

Travel To Go wasn't always this big. Just like Jeff Bezos started Amazon out of his garage, the original founders, Jeanette Bunn and her mother Diane Sharp started building up their member base out of a shoebox containing referrals and business cards. Today the travel club is proud to boast more than 60,000 members and is still growing.



Travel To Go: Service on Steroids

By Georgi Bohrod, RRP

All in the Family (almost)

Travel To Go began as a familyowned business and has remained so ever since. President and CEO Jeanette Bunn (a leading finalist in the San Diego Woman of the Year competition) and her close and extended family have all pitched in to make the company successful. Jeanette Bunn believes work and family are the best of both worlds. "I feel privileged and blessed to be able to work among my family. People always ask how we do it. But for us, it's just second nature. We are a close family and we really enjoy spending time together. So working together and helping each other succeed is a very positive experience," says the dynamic leader.

Bunn's mother and co-founder, Diane Sharp, is Chief Financial Officer, and her brother, Troy Nuñez, is Vice President of Operations. Originally he served as Vice President and Director of Marketing from 1990 to 2000. After being successful at pursuing his own dreams, Nuñez was lured back into the business by Jeanette in 2012. He believes that "Travel To Go is on the bubble of setting the standards of how vacations should happen throughout the entire vacation industry."

Today, Keith Franklin, a longtime friend of the family and former general manager for Travel To Go, has rejoined the company as Co-President to handle internal activities while Jeanette Bunn and Tommy Middaugh will manage external affairs and focus on business development, membership increase, new partnerships and revenue growth.

Travel Industry Champions

Since the very beginning, Travel To Go has been an active participant in travel industry associations. The company is a longtime member of C.A.R.E. (Cooperative Association of Resort Exchangers), a trade association founded in 1985 by representatives of timeshare resorts who realized that, by exchanging vacation inventory among themselves, they were able to increase vacation opportunities for their owners. The organization has become a powerful networking platform that helps owners of over 2500 vacation properties throughout the United States, Canada, Mexico, Europe and Australia meet the travel requests of a million members.

While Jeanette Bunn served as C.A.R.E.'s Vice President and Board Member for 9 years, she had the opportunity to contribute her expertise to the industry, as well as create new partnerships that have directly benefited Travel To Go's members. As much as she liked her leadership role, Bunn's favorite part of the job probably was to help fund C.A.R.E.'s marketing efforts. Over the years, she helped raise more than \$175,000 through the organization's Silent/Live Auctions and Super Raffles.

Another way Travel To Go is involved in the travel industry is through ARDA (American Resort Development Association). ARDA represents the vacation ownership and resort development industries, with the mission to promote the growth and development of the timeshare industry through advocacy, networking, partnerships, knowledge sharing, and professional development. Tommy Middaugh was recently appointed to serve on two ARDA groups: the Communications Committee, and the Travel Task Force Committee. As in previous years, Middaugh - a regular columnist for this publication--will continue attending meetings at various ARDA conferences and conventions, sharing his deep knowledge of the industry and brainstorming on ways to attract new customers to the industry and create even more valuable products and services.



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Paying It Forward

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Giving back to the community and making dreams come true has always been very important to the company. Realizing that the foundation for a productive community stems from involvement. Travel To Go proudly supports non-profit organizations and other good causes by participating in local and regional charitable projects and events. Jeanette Bunn first served as Board Co-President and is still involved with Send Me On Vacation, whose goal is to offer a much needed vacations to women with cancer who have undergone treatment and now need a place to rejuvenate and heal their body, mind and spirit. Tommy Middaugh is a strong supporter of the Wounded Warrior Project, whose mission is to raise awareness and enlist the public's aid for the needs of injured service members, as well as to help injured service members aid and assist each other. Other non-profit organizations and events the company has supported in the past include Royal Family KIDS, Almanac Trail Concert Tour, the San Diego Muscular Dystrophy Association, Memorial Walk at the Bakersfield National Cemetery, and the YWCA. Most recently Travel To Go accepted the prestigious ACE Excellence for Community Service Award at ARDA World 2014, which recognizes the company's ongoing charitable contributions and service to the community.

Travel To Go's commitment to helping steer the evolution of the travel club product and its own position within the travel and timeshare industries has resulted in numerous honors and awards. This spring, it received the "Best Membership Program" award at the GNEX 2014 Meeting of the Minds conference. It was also nominated for "Best Overall Company", "Best Team", "Best Customer Service", and "Best Consumer Program" at the event. Travel To Go was also a finalist for the 2013 "Most Innovative Marketing Campaign / Concept Award" presented by the San Diego Regional Chamber of Commerce. In addition, the company has worked diligently year after year to maintain its A+ rating with the Better Business Bureau (BBB), the highest rating available with the agency.

It's all about the Attitude

Travel To Go works hard at engaging its travel club members with both traditional and social media marketing methods. It recently celebrated 3000 likes on its Facebook page, a milestone it set for itself just a few months ago. While internet friendly, the company prides itself on the personal relationships it develops with its members. It has designed a personalized concierge-style customer service standard it calls 5-Star Service that is unique to the travel club industry and well above what most customers are used to when it

comes to customer service. Its travel agents are friendly from the moment they pick up the phone, enthusiastic about the members' vacation plans and caring about their unique wishes and desires. They are respectful of individual requirements and productive by booking reservations promptly. They always end the call thanking members for their loyalty and perform relentless follow-up to ensure that the customer needs are met. A traveler's greatest luxury is probably their time. By offering 5-Star Service with the right attitude, Travel To Go makes the time its customers spend booking their trip more productive and more enjoyable.

To have employees provide the best customer service, the company has realized it is more important to hire for attitude, rather than experience. With many successful internal training programs in place, it hires people with a positive perspective. Those are people with patience and excellent listening skills, who genuinely like others, enjoy interacting and serving them well, care about their needs, and want to make them happy.

Travel To Go's customer satisfaction standards are paying off by being recognized in the travel industry. ARDA recently acknowledged the efforts of two Travel To Go employees by naming them finalists in the Owner Customer Relations Team Member category and the Administrative Team Member category. Victoria Crittenden and Betsey Whitman made their mark by providing exceptional customer service, not only to travel club members but also to their peers and outside vendors. Both generous with their caring attitude and their time, these employees are the reflection of an environment dedicated to quality, service and value.



Hear what Sharon Scott RRP's clients say about her:

"As a lender and lender's representative serving developers in the resort industry, Wellington Financial has benefited from Sharon's capability as a wordsmith.... We are never hesitant about having Sharon call our clients to discuss a proposed press release, knowing she will perform her communications in a professional manner reflecting well on us."

--Ron Goldberg, President, Wellington Financial

"... We have, on occasion, hired Sharon's company and found that she was very effective at planning strategy for us and delivered on her commitments." -- Richard Ragatz, Ph.D., Ragatz Associates

"Everyone in the resort industry knows and respects Sharon. She has it all – connections, integrity, brains and a sense of humor!" --James R. Danz, RRP, Timeshare Marketing Professional

"We have been very pleased with Sharon's writing capability. She's a great communicator."

--T.L. Spencer, CEO and COB, and Wes Spencer, Timeshare Sales & Marketing Professionals



Taking 5-Star Service to the Next Level

Jeanette believes Travel To Go's 5-Star Service is "customer service on steroids" and that is the way it should be. She and her team of travel club professionals realize that exceptional customer satisfaction is the key to the company's success. "Our 5-Star Service has really set the bar for what the traveler's personal experience should be throughout the entire vacation industry. It leads to low cancellation rates, repeat business, long-term commitment, great testimonials, and many referrals," she says.

Customer satisfaction and industry respect are just a few of the reasons that motivate the Travel To Go team to continue making dreams come true in the years to come.



Georgi Bohrod is the founder of GBG & Associates a firm specializing in the seamless integration of multiple marketing and public relations toward the effective fulfillment of client business goals. The company has created and implemented a wealth of strategic marketing, advertising and public relations programs for hotels, timeshare resorts, resort

developers, small businesses, service providers and travel industry corporations. Under the leadership of Georgi Bohrod, the company has won countless awards for collateral material design, interactive media design and public relations. For more information on GBG & Associates, visit www.gbgandassociates.com or send an email to Georgi@GBGandAssociates.com.

SUPPLIER PROFILE - POLLY PRODUCTS



Companies all over the world are joining the Green Movement. Polly Products is one such company that has not only taken the recycling challenge head on, but has revolutionized the way we reuse the materials that are harmful to our environment. The founders of Polly Products had a vision that they felt must be fulfilled. That vision became reality with the culmination of three years of research and our first solid recycled plastic bench leg was manufactured from recycled plastics in 1986. Quick to follow were benches and tables that adorn many outdoor settings all over the country. Soon after, Polly Products extended our product line to offer many other site amenities such as trash and recycle containers,



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stream, which is why we use Post-Consumer recycled plastic. Our product is one of the most environmentally friendly products available, and all of the plastic material in our lumber is recyclable at the end of its use.

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Resort Trades Testimonial

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Resort Trades Testimonial

"I don't know of a resort manager who isn't familiar with the publication," says Cunningham Management Vice President Kevin Mattoni. "In fact, whenever I visit a manager, Resort Trades is almost always somewhere handy in their office. The fact that a manager keeps it close by shows they're reading it. Managers have too much clutter to hold onto anything they're not reading."

Cunningham Management Vice President Kevin Mattoni





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2237 Del Mar Scenic Parkway Del Mar, CA 92014 USA Phone I: 858-755-8877 FAX: 858-755-2754 Email: sales@prasystem.com Website: www.prasystem.com Contact: Bill Chaffee Specialty: The PRA System is the only reserve management plan preparation software that has been evaluated by a CPA firm for accuracy of calculations while meeting AICPA requirements for reporting. The system is designed to complement properties with different ownership formats and contribution calculations.

The system is Internet based for data access anywhere and delivers unique navigation, tracking, analysis tools, reports and charts that set the standards for reserve management. It guides the user to a desired solution without the need of software or accounting knowledge producing the most optimized contribution. What normally would take weeks to produce can now be done in hours.

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Impact International (Sept. sponsor) · Resort A Single Mom's Fight For Life

My name is Maureen Keelen I am a single mother of two One Vacation at a Time wonderful boys named Casey age 17, and Kodi age 11. These boys

are my reason for living and my main reason I fight cancer so hard. I was originally diagnosed in November of 2010. I went through a bilateral mastectomy in January 2011 and full reconstruction. After chemotherapy I was told I was ok and went back to working and living my life. I was practicing yoga and hurt myself, or so I thought. I began seeing a chiropractor

in 06/2012 and continued to do yoga and everything in pain, just thought I pulled something. It was a tumor wrapped around my spine at thoracic vertebrae number 4. I finally went to my PCP, as nothing was improving, and I was in a lot of pain every day. My doctor was very good in the respect he knew something was up and sent me right over to a ultrasound, and I was called within the hour. I was diagnosed with Bone Mets on 9-11-2012. I jumped into fight mode again. I could barely walk

at the time due to tumors on my sacrum causing severe muscle spasms. I began radiation immediately to the spine. I had 11 treatments in a row, straight to the tumor. Luckily, the tumor shrunk, giving me some relief. I then found out I had cancer in my ribs, sacrum, hips, femur neck base of skull, pretty much everywhere in my bones. I also went through a hysterectomy that year when they did the surgery they also found cancer in my uterus. WOW! So I continued treatment and am now doing better. I am on a FDA fast tracked clinical based trial. It is a double blind study. They are having greatsuccess in patients from phase two who are cancer free 6 plus years! It is a daily oral pill and a monthly shot of Faslodex

I really appreciate the great things you do for survivors. I am also a widow and do it all on my own. I do not have the means to take my kids on vacation so I really hope we get to go on vacation and just enjoy time together, as our daily life has a bit of stress.

Send Me on Vacation Mission

To Provide a much needed vacation to women with breast cancer who have undergone treatment and need a place to rejuvenate and heal their body, mind and spirit.

Our Cause Many women who have experienced treatment for cancer will tell you that when the physical aspects of the battle end, the emotional struggles begin. The adverse effects of the treatment can leave women, their families and friends in shambles. We believe that an essential step in surviving this experience is to provide survivors with a well deserved vacation to **CELEBRATE** life!

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Resort Travel & Xchange

521 College St Asheville, NC 28801 USA Phone I: 828-350-2105 Ext. 4448 Email: cviolette@rtx.travel Website: www.rtx.travel Contact: Corina J. Violette, Director of Resort Partnerships Specialty: Resort Travel & Xchange (RTX) is a timeshare and vacation ownership exchange company based in Asheville, N.C. RTX works with a number of resorts and developers to provide the best exchange options possible to its members. In addition to exchange services, RTX offers a number of travel benefits and discounts to members. Additionally, RTX provides low-cost benefits to partners including opportunities for rental income through assistance with resort inventory. RTX has approximately 60,000 members.



CREATIVE DESIGN CONCEPTS Creative Design Concepts, Inc.

2245 First Street Suite 106 Simi Valley, CA 93065 USA Phone I: 805-583-0722 FAX: 805-583-0279 Email: sfizdale@cdcsv.com Website: www.cdcsv.com Specialty: Creative Design Concepts is a turn-key Interior Design and Purchasing firm based in Simi Valley, California. We specialize in the Vacation Ownership and Hospitality Industries, and have been providing outstanding interiors for our clients for over 20 years. Our extensive experience and broad knowledge allow us to offer a competitive advantage to our clients. All staff members are seasoned professionals who understand the importance of budget demands, design needs and on-time delivery requirements.

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HOSPITALITY INTERIOR DESIGN



Hospitality Resources & Design Inc 919 Outer Road

Suite A Orlando, FL 32814 USA Phone 1: 407-855-0350 FAX: 407-855-0352 Email: rich@hrdorlando.com Website: www.hrdorlando.com Contact: Richard Budnik Specialty: Hospitality Resources & Design is a licensed interior design firm with in-depth knowledge and experience in all segments

knowledge and experience in all segments of the hospitality industry. Their services include interior design, LEED AP, kitchen & bath design, purchasing, project management and installation. They are active members of ARDA and its Chairman's League where they have won numerous interior design awards for their creativity. Their mission as a company is to provide exceptional service and to exceed their client's expectations.

Resort Trades Testimonial

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HOUSEKEEPING SERVICES



Housekeeping Services Jani-King International Inc. 16885 Dallas Parkway Addison, TX 75001 USA Phone 1: 800-552-5264 Phone 2: 972-991-0900 Email: gsanchez@janiking.com Website: www.janiking.com Contact: Gil Sanchez, Hospitality Division Director

Specialty: Jani-King provides housekeeping and cleaning services to timeshares/resorts worldwide. Jani-King is trusted by industry leaders for our commitment to owners and guests' satisfaction. Our superior quality control system ensures accountability on our side so that your resort receives unmatched service. Jani-King's approach to housekeeping provides our clients with multiple cleaning options:

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- Housekeeping Management Services
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Housekeeping"

INTERNET MARKETING



Consulting Market Approach Consulting P.O. Box 788 Lorena, TX 76655 Phone I: 866-410-7017 Email: Sales@marketapproach.net Website: www.marketapproach.net Contact: Melissa Tipton ext. 109 Specialty: Expose you to the latest in "Internet Marketing" Capabilities to include: • Opt-In Email Marketing - targeted by lifestyle • E-Survey - post a question on a national survey & receive respondents' information • Email Address Append - need to converse with your clients via email and don't have their email address? We can provide them. Postal & Email Address marketing - market to one and follow up with the other Competitively Priced Online Lead Generation · Co-Reg Leads • Real-Time Sweeps leads • Call Transfers In an age of a diminishing telemarketing universe, Opt-in Email can be a great



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Myrtle Beach-based management company Defender Resorts, Inc. has been growing its portfolio of resorts to include the 44-unit Caribbean Beach Club located on the shores of Fort Myers Beach, Florida. "Everyone at Defender Resorts is happyto begin working with Caribbean Beach Club," said Mark Westbrook, President and COO of Defender Resorts, Inc. "It's the second property we have added on Florida's Gulf Coast in the past six months, and we enjoy the opportunity to dive even deeperinto that market." In January, Defender Resorts, Inc. also welcomed Lehigh Resort Club, located 15 miles inland from Fort Myers Beach. The addition of Caribbean Beach Club becomes their fifth Florida property out of twenty-three managed properties. The company has been vigorously expanding throughout the sunshine state by more than doubling theirpresence over the past year and a half.

Interval International, a worldwide provider of vacation services, announced they will host a Peruvian Shared Ownership Investment Seminar on August 7 at the JW Marriott Hotel Lima. The event is designed to educate prospective entrants, lenders, and government officials about shared ownershipbusiness models and provide compelling examples of successful resort developments. "This seminar

Continued

will enable attendees to gain further insight into this vibrant segment of the hospitality industry," said-Marcos Agostini, Interval's senior vice president of resort sales and business development for Latin-America. "We also will share the results of ourresearch on the preferences and the behavior of leisure travelers who reside in Peru." The Shared-Ownership 2014: A Market Perspective - Peru Edition was developed by Ipsos Reid, one of the world's leading survey-based market research firms, and will offer resort developers and those considering entrance into this industry, valuable insights thatcan serve as a basis for product development and marketing strategy. Each delegate will receive acomplimentary copy. Themed "Opportunities in Developing Markets for Timeshares, Mixed-Use-Developments, Fractional Resorts, and Private-Residence Clubs," the sessions will address these business models and more. Other program highlights include a case study of a successful hotel conversion created by HVS Shared Ownership Services and a developer panel with local experts. In additionto Interval, sponsors of the Shared Ownership Investment Seminar are Ipsos Reid and HVS Shared Ownership Services. To register, visitwww.sharedownershipinvestment.com.

Interval also announced a multi-year extension of an affiliation agreement for Royal Club at Palm Jumeirah,

in concert with Arabian Falcon Holidays and Royal Club Dubai. "This renewal offersa win-win situation for Interval Internationaland Arabian Falcon-Holidays" said **Darren**-**Ettridge**, Interval's senior vice president resortsales and businessdevelopment Europe-Middle East, Africa and



Tom Durkee

Asia. "For our part, we have two of the best resorts in the United Arab Emirates affiliated with our worldwidenetwork. On the part of Arabian Falcon Holidays itcan offer members at Royal Club at Palm Jumeirah an Interval membership as an additional benefit". "Royal-Club members at the Palm Jumeirah will continue to be enrolled into the exchange network, giving themquality alternatives when they go on vacation," said-Mohammad Sharafuddin, CEO and president, Arabian Falcon Holidays, the marketing company of Royal-Club Dubai. "We are very pleased that the affiliationof Royal Club at the Palm Jumeirah with Interval-International has been extended" added Nozmul-Islam, CEO of Royal Club Dubai. "Our partnership isgood for our companies, and what is more it is good

Members Directory



Perfekt Marketing 3015 S 48th St Tempe, AZ 85282 USA Phone I: 602-453-3333 ext 4502 FAX: 602-453-3337 Email: tkelly@perfektmarketing.com Contact: Tom Kelly Specialty: Day drives and Minivacs for Vacation Clubs and Timeshare Resorts. Direct mail, Inbound or Outbound telemarketing, Radio and even T.V. Take control of your VPG today. All calls recorded for quality assurance. We are not a broker. Our dynamic staff produces 40k Day Drives annually, all generated in house. Call today and see how quick your business can grow beyond your expectations.

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Resort Trades Testimonial

We certainly find a lot of value in your publication, and of course love working with you! It's a great publication to reach industry professionals. Our staff loves to read all of the articles and the advertisements so we can stay on top of industry trends and learn about new vendors.

Hatton Gravely, SPM Resorts

PREMIUMS AND WHOLESALERS



Creative Marketing Incentive Group 2831 Camino Del Rio S Suite 203 San Diego, CA 92108 USA Phone I: 800-619-6101 ext 316 Phone 2: 800-619-6101 ext 2 Email: Info@creativemarketingincentives.biz Website: www.CreativeMarketingIncentives.biz Motto: Our reputation speaks loudly! Specialty: Offering various types of marketing incentives such as Travel and Vacation Certificates, Cruise and Resort Getaways, Touch Mp4 Players & Digital Camcorders, \$25 - \$300 Dining Certificates, \$50 - \$100 Gas and Grocery Rebates. We manufacture and fulfill all of our own offers in-house. Our reputation speaks loudly. We protect the integrity of your promotions by not re-marketing to your customers, EVER! Why buy certificates in bulk when you can just print and email Unlimited Incentives without having to pay per certificate?

Resort Trades Testimonial

The Trades Publishing Company is a loyal ARDA member and we value their dedication and support as an industry partner.

Pam Cordell, CAM, RRP Manager, Member Services of American Resort Development Association

PREMIUMS AND WHOLESALERS

INTERNATIONAL MARKETING **IMPACT** International Marketing 349 S. Lake Havasu Ave, Suite 104 Lake Havasu City, AZ 86403 USA Phone I: 866.551.5794 Email: kwillett@iimgroup.com Website: www.iimgroup.com Contact: Kathy Willett Specialty: IMPACT International Marketing is a leading provider of products, services, and technology platforms for direct response marketing campaigns online or off. IMPACT offers one of the most diverse selections of marketing services and products in the travel industry. Learn more about our Gas, Grocery, Dining, Shopping and Entertainment Rewards, Travel Incentives, Gift Cards, Rebates, Funware options such as Instant Win, Drawings, Sweepstakes, as well as Scratch and Claim Games. We have the direct access through our proprietary API feed of over 200,000 name brand hard premiums ranging from low cost incentives to high end technology. Our redemption platforms can process and single incentive or allow customer to select from a list targeted to your demographic. Our comprehensive understanding of promotional marketing and proven methods to engage consumers will result in the behavior you want and will only enhance your ROI. Contact us today!

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PREMIUMS AND WHOLESALERS SML Marketing, LLC

SML Marketing LLC 162 South Peninsula

Daytona Beach, FL 32118 USA Ph I: 386-265-4975 Ph 2: 386-469-0253 Email: smlmarketingllc@aol.com Website: www.smlmarketingllc.com Contact: Laurie Borasky, Susan Yost, Michelle Carrasquillo

Specialty: We provide marketing services for all companies in need of prospect generation. Our one call does it all service brings all partners under one house for easy management and better control. No need for large on site marketing staff, Once SML is on the team everyone's eyes are on the bottom line. We have marketing programs this year that have seen costs of marketing at 17% thru our out of the box marketing programs. Offering: Mail programs

Premiums Smart Circle cards Vendor management Telemarketing solutions Referral marketing Consulting services

PUBLIC RELATIONS



GBG & Associates 500 West Harbor Drive #822 San Diego, CA 92101 USA Ph 1: 619-255-1661 FAX: 619-255-8597 Email: georgi@georgibohrod.com Website: www.gbgandassociates.com Contact: Georgi Bohrod Specialty: Public Relations and Positioning Strategy, Placement and Distribution Management

In today's shared ownership arena, there is one Public Relations group which stands out in its ability to guide and manage business growth, create a positive platform for new business development and increase awareness for management companies, business services, products and resort developers. GBG & Associates is led by Georgi Bohrod, RRP to support the industry's brightest and most energetic talent and seasoned professionals. Specializing in the shared ownership industry for more than a quarter century, GBG & Associates provides resources and spearheads tailor-made comprehensive B2B or B2C strategic plans incorporating both traditional and new media by managing the many moving parts which are part of an effective, comprehensive public relations program.



SharonINK PR & Marketing 8776 E Shea Blvd Ste B3A-306 Scottsdale, AZ 85260 USA Phone I: 310-923-1269 Email: Sharon@SharonINK.com Website: www.Sharon@SharonPR.com Contact: Sharon Drechsler-Scott, RRP Specialty: If your company does business in the timeshare industry, we can help you reach your customer through both conventional online/offline publications and the use of social media. Our public relations and marketing services are provided by a veteran of more than twenty years' vacation ownership resort industry experience. Owner and CEO Sharon Drechsler-Scott, contributing editor for Resort Trades, knows the industry intimately and has an extensive writing portfolio. Her articles have appeared in Developments magazine and Resort Trades' Management & Operations, to name a few. She is a Registered Resort Professional with ARDA.

RECEIVABLES AND MAINTENANCE FEE SERVICING

CONCORD Servicing Corporation

Concord

4150 North Drinkwater Boulevard. Ste. 200 Scottsdale, AZ 85251 USA Phone I: 800-685-8736 Phone 2: 480-998-7585 FAX: 480-951-8879 Email: jpowers@PowerOfConcord.com Website: www.PowerOfConcord.com Contact: Joy T. Powers, 1-321-293-0293, Director of Business Development US and Canada

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Staff Outstanding References Available. Call or E-mail Joy Powers Today for Informational Packet.

ResortCom

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Resort Trades Testimonial

It was a pleasure speaking with you last week. We are extremely pleased with The Resort Trades publication. We have grown together over the years and we enjoy their professionalism. Thank you for doing a great job for us.

EMCC, Inc./RMI/Equiant



VacationCondos.com VacationCondos.com

I Vance Gap Rd Asheville, NC 28805 USA

Phone I: 855-826-6361 Email: info@vacationcondos.com

Specialty: VacationCondos.com was developed as a rental program to assist timeshare owners and Home Owners Associations with offsetting the costs of ownership. As the owner rental program has grown, so has the list of services VacationCondos.com offers. Through a core database of more than 100,000 renters and an extensive global distribution network, VacationCondos.com assists with empty and unused inventory, delinquent inventory, and unused owner inventory, generating revenue and helping your business' bottom line.

RESERVE STUDIES



Advanced World Concepts Inc. 2237 Del Mar Scenic Parkway Del Mar, CA 92014 Phone I: 858-755-8877 FAX: 858-755-2754 Email: sales@prasystem.com

Website: www.prasystem.com Contact: Bill Chaffee Specialty: PRA Consultants are certified

reserve professionals licensed and trained in implementing the PRA System for preparing the highest quality and most accurate Reserve Studies available. The system is the only reserve management plan preparation software that has been evaluated by a CPA firm for accuracy of calculations while meeting AICPA requirements for reporting. The system is designed to complement properties with different ownership formats and contribution calculations.

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RESORT MANAGEMENT

Time Away...Time Together..



Grand Pacific Resort Management 5900 Pasteur Ct Ste 200 Carlsbad, AZ 92008 USA

Ph I: 760-827-4181 FAX: 760-431-4580 Email: success@gpresorts.com Website: www.gprmgt.com Contact: Nigel Lobo

Specialty: Grand Pacific Resort Management (GPRM) will bring over twenty years of best practices and operational excellence to your resort. Currently serving over 60,000 ownerfamilies every year at resorts ranging in size from under 50 units to over 300 units in the United States and Canada, Grand Pacific's signature Owner Engagement strategy will help your resort reduce delinquencies, deliver excellent rental results, and establish a successful resale solution. We manage to your existing budget with a passion for keeping maintenance fees low and quality top notch via our Preventive Maintenance (PM) Program and "owner-centric" Service Culture. For a complimentary analysis and consultation please contact Sherri Weeks at sweeks@gpresorts. com or (760) 827-4190. Web: www.gprmgt. com

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Liberté Resort Management Group 10681 Gulf Blvd., Ste. 207 Treasure Island, FL 33706 USA Ph I: 800-542-3648 Ph 2: 727-360-2006 Motto: "From NEW to LEGACY Resort Management" Specialty: Vacation Management Services

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- o Legacy Resort Transitions
- o Difficult & mixed use Resort Specialist o Consulting & Mentoring projects coordinator o Still Managing 100% of original T.S. Resorts
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ResortCom International LLC International Headquarters 404 Camino del Rio South, 4th Fl San Diego, CA 92108 USA Ph I: 619-683-2470 FAX: 619-683-2077 Email: Alara@resortcom.com Website: www.resortcom.com Contact: Alejandro Lara Motto: 25 Years of Innovation Specialty: ResortCom International offers a range of cutting-edge services and a flexible, customizable platform to maximize your success. We are known for innovative tools developed by thought leaders and solution strategists such as marketing campaign management, email marketing, social media integration, tour management, iPad App for sales room and integrated data 24/7. Our Las Vegas-based contact center is staffed with knowledgeable people who utilize a fully integrated CRM system to manage any customer questions with comprehensive and detailed follow-up. ResortCom is also in partnership with LaTour Hotels and Resorts. LaTour provides superior management services to hotel owners throughout the United States, Mexico and the Caribbean. Lead by Tom LaTour, former Chairman and Chief Executive Officer of the Kimpton Hotel and Restaurant Group, LaTour is the industry's premier management and services group providing the expertise, tools and solutions to build business, grow revenue, while improving the bottom line and delighting owners and guests.

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Essential Amenities

Phone I: 800-541-6775 Email: diana.johnson@essentialamaneities.com. Website: www.essentialamenities.com Contact: Ms. Diana Johnson Specialty: Essential Amenities, Inc. is a well established guest amenity company providing high quality guest room toiletry products and amenities to boutique hotels, bed & breakfast inns, and resort properties. We offer a wide range of exclusively licensed collections that includes Hermes from France, Tommy Bahama Travelers Collection, Poggesi, Ecru New York, Little Green, Dickens & Hawthorne Cucumber & Acai, and Joseph Abboud. Feel

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Resort Trades Testimonial

The Resort Trades is great. Connecting us with new clients we will always advertise in The Resort Trades. Josh Jaffe of Jaffe Lead System

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TELEMARKETING REGISTRATION Tele-Sales/Registration Consultants 7835 San Pablo Road, SE Deming, NM 88030 USA Phone 1: 575-546-4094 Phone 2: 575-546-4094 Phone 2: 575-546-4095 Email: regiscon@msn.com Contact: G. B. (Ben) Eubanks, JD Specialty: Tele-Sales / Registration Consultants,

Inc. -Marketing/Registration Services For 18 Years: Timeshare State Registrations, Telemarketing, HUD Property Reports, Subdivision Registrations and On-going Renewals: -Free Assessments Tale Science (Descintation Consultants Lag

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Resort Trades Testimonial

It was a pleasure speaking with you last week. We are extremely pleased with The Resort Trades publication. We have grown together over the years and we enjoy their professionalism. Thank you for doing a great job for us. EMCC, Inc./RMI/Equiant

TITLE COMPANIES

vacation ownership **Stewart Vacation Ownership** 3275 West Hillsboro Blvd. Suite 206 Deerfield Beach, FL 33442 USA Phone I: 954-418-4550 FAX: 954-418-4551 Email: chermann@stewart.com Website: www.stewart.com Specialty: Because your title experience should be as pleasant as your location. At Stewart we strive to make the title and escrow process as relaxing as your development. Whether you're planning a new resort community or looking for smoother securitization and title insurance procedures, we will work with you to meet your exact needs.

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Resort Trades Testimonial

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Download our checklist for timeshare resorts:

www.SPMResorts.com/checklist

SPM Resorts, Inc. has 30 years of experience in the timeshare property management industry, and we have helped many associations restructure the management of their resorts with great success. Over the years, we've found some common things that have prompted HOAs to search for a new management company, and have compiled the "Top 10 Questions You Should Ask Your Management Company, a Checklist for Timeshare Resorts" to help associations assess the current management of their resort. It is available for download on our website.

SPMRESORTS, INC. Professional Timeshare Management

Members Directory

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MARKETING DECISIONS INC Marketing Decisions Inc. 774 Mays Boulevard, Suite 9 Incline Village, NV 89451 USA Ph 1: 775-831-9732 FAX: 775-831-5785 Email: dwagner@marketingdecisionsinc.com Website: www.marketingdecisionsinc.com www.ReportsPro.net Contact: David M. Wagner

Specialty: Outbound and Inbound

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SML Marketing LLC 162 South Peninsula Daytona Beach , FL 32118 USA Ph 1: 386-265-4975 FAX: 386-469-0253 Email: smlmarketingllc@aol.com Website: www.smlmarketingllc.com Contact: Laurie Borasky, Susan Yost, Michelle

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Mail programs Premiums

Smart Circle cards Vendor management Telemarketing solutions Referral marketing Consulting services

TRADE ASSOCIATIONS



C.A.R.E. Cooperative Association of **Resort Exchangers** PO Box 2803 Harrisonburg, VA 22801 USA Phone I: 800-636-5646 U.S. Phone 2: 540-434-4280 Canada FAX: 703-814-8527 Email: careinfo@care-online.org Website: www.care-online.org Contact: Alain Carr, President Motto: C.A.R.E. is the vacation industry Specialty: C.A.R.E. is the vacation industry's premier trade association. Since 1985 C.A.R.E. members including Travel Clubs, Wholesalers, Developers, HOA's, Resorts, and Management and Exchange Companies have been providing each other with opportunities for vacation fulfillment and exchanges and revenue enhancement through increased inventory utilization and yield management. Vendors and service providers gain increased exposure through C.A.R.E. membership and networking opportunities.Members benefit from outstanding networking and professional development opportunities at semi-annual conferences.Enhance inventory utilization and fulfillment and connect with members through exclusive C.A.R.E. online information systems.

TRAVEL CLUBS AND EXIT PROGRAMS



Executive Tour and Travel Services, Inc. 301 Indigo Dr., Daytona Beach, FL 32114 USA Phone I: 866-224-9650 Email: Frank@ettsi.com Website: www.ETTSI.com Contact: Frank Bertalli Specialty: TTSI Incentive Premiums helps you meet your goals with Industry leading incentive programs in travel and merchandise certificates. ETTSI specializes in offering sales premiums in support of Timeshare and Travel Club presentations. You can relax knowing that you are receiving the greatest value and that your customers will be serviced with the utmost attention because you are buying direct from the fulfillment company. ETTSI prides itself on its in-depth understanding of the needs of their clients and they excel at converting that knowledge into strategically and tactically designed sales incentive solutions that work!

Distributor Inquiries Welcome

TRAVEL CLUBS AND EXIT PROGRAMS

Superior Vacations 2828 Parkway

Suite 30 Pigeon Forge, TN USA Phone I: 855-453-5686

Email: superiorvacations@yahoo.com Website: www.noothersolution.com Contact: Dan Garrett

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Travel Services 415 S. State St. Litchfield, IL 62056 USA Phone 1: 877-281-3649 FAX: 877-281-3652 Email: mrktg01@yahoo.com Website: www.islandtraderg

Website: www.islandtradervacations.com Contact: Chris Dixon

Specialty: Travel Services is the only travel club that has operated continuously for 26 years, uninterrupted.

• We offer separate programs and pricing structures for stand-alone travel club sales, timeshare exits and telemarketing of our product.

• The difference between our product and the one you are using is our AAA service,weekly news letter www.travelservicesdeals.com and commission rebates to your clients.

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 Ask us about our private labeled program for your company at minimum start-up cost
 Reps and distributors are welcome.

Resort Trades Testimonial

"When I really want to know what is happening in the industry, I check Resort Trades. Both the on-line and tabloid formats allow them the space to include more news than a magazine can afford to carry. Plus, being a marketing and public relations professional I understand and appreciate that the rades' news items are more timely because their turn-time between cut-off deadlines and print are shorter. And, certainly, you can't beat their Web news site for timeliness. In addition, I learn a great deal about who is doing what in the industry by reviewing the ads. I find that the Trades' advertising cost is affordable. Plus, the classifieds – "Trades Members" – is an encyclopedia of who's who in the industry.

Sharon Drechsler President Drechsler Communications Scottsdale, AZ 480-626-0121



Travel To Go 7964-B Arjons Drive San Diego, CA 92126 USA Phone I: 800-477-6331 ext. 105 Email: tmiddaugh@TravelToGo.com Website: www.traveltogo.com Contact: Tommy Middaugh Specialty: Travel To Go has been specializing for 21 years in offering travel club and exit programs for stand alone sales centers, timeshare resorts, or customized programs. With our newly redesigned website and extra member benefits, we provide options that most companies can not offer. We help save our members up to 75% off luxury resort accommodations all over the world with online booking capabilities. Our members also get discounted cruises, all inclusives, restaurants, golf and more! Our program offers today incentives that no one else has and they are 100% fulfillable so everyone wins! Our Mission is "Making Dreams Come True" and that is

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exactly what we do. So whether you are our member or the distributor, we offer 5-Star service to all! FEATURES:

• 21 years in business and "A+" rated with the Better Business Bureau.

Headquartered in San Diego, CA – Satellite offices in Las Vegas, NV and Daytona Beach, FL
C.A.R.E. member for 20 years (Currently Jeanette Bunn is Vice President)

Registered with IATAN, CLIA and ARC.
Participants in ARDA.

- Toll free phone numbers with live experienced customer service and travel agents.
- Full service licensed and bonded Travel

Agency. • Bilingual travel coordinators

 Private branding and service with revenue share possibilities.

5-Star Service Standards (We expect our staff to be 5-Star service trained and we also expect our distributors to share this same vision)
Comprehensive product training, customized

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closing %'s, commissions, etc. • Merchant, Escrow services and financing

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card" with Bank of America. Please give us a call so we can talk about

options for your company! Additional opportunities: We have plenty of opportunities for Project Directors and

closers. Please call for locations and details. TRAVEL INCENTIVES



Creative Marketing Incentive Group 2831 Camino Del Rio S., Suite 203 San Diego, CA 92108 USA Phone 1: 800-619-6101 ext 316 Phone 2: 800-619-6101 ext 2 Email: Info@creativemarketingincentives.biz Website: www.CreativeMarketingIncentives.biz Motto: Our reputation speaks loudly! Specialty: Offering a large variety of custom marketing incentives, such as: Travel and Vacation Certificates, Cruise and Resort Getaways, Touch Mp4 Players, Digital Camcorders and a NEW 7" WiFi tablet, \$25 - \$300 Dining Certificates, \$50 and \$100 Gas and Grocery Rebates. Not only do we manufacture and fulfill all of our offers in-house, but we guarantee to protect the integrity of your promotions by not re-marketing to your customers....EVER! Why buy certificates in bulk or pay per certificate when you can just print or e-mail Unlimited Incentives for one low monthly fee?

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